A CHALLENGE FOR CURRENT AND FUTURE GENERATIONS

Many developing countries with enormous reserves of oil, gas and minerals remain among the world’s poorest, with major governance challenges and broken accountability lines. Resource-rich emerging economies also experience low rates of investment in areas critical for sustainable development. And natural resource revenues dwarf international aid throughout the world.

This imbalance makes effective sector management critical. Corruption, lack of accountability, mismanagement and poorly structured deals prevent citizens from receiving their due. Great expectations for resource-funded development have been followed by failure to improve quality of life for citizens, and in some cases, enabled conflict and further economic and social disempowerment.

The Natural Resource Governance Institute (NRGI) enables real progress on this critical challenge to benefit current and future generations.

WHAT NRGI DOES

NRGI is an independent, not-for-profit organization. Original data, analysis, and applied research underpin our policy advice, advocacy, and capacity development. We work in-depth in a number of carefully selected priority countries, focusing on critical aspects of the natural resource decision chain, based on country needs and demand. We partner with citizens, governments, and innovative agents of change in the field of natural resource governance to ensure maximum impact globally and at the country level. Intensive research and data work is paired with global and in-country training, technical assistance, advocacy and grantmaking.

The world is changing, making NRGI’s expertise, experience and outlook more in-demand than ever. Volatile commodity prices are increasing scrutiny of how these revenues are managed and used. Civic space is under threat in countries around the world, as demand for accountability rises in the wake of major corruption scandals. Major gains in transparency of payments and contracts require defense; they are paving the way for new disclosures on beneficial ownership and commodity trading. New political openings and shifting political dynamics are creating the need for more innovative, responsive engagement and supporting new champions. Of 81 countries included in the Resource Governance Index, 47 are classified by the IMF as resource-rich. The majority of these countries exhibit weak, poor or failing resource governance in index assessments. But this is not a universal paradox. The time for change is now.
POSITIVE IMPACTS ON GOVERNANCE

NRGI and its partners have together brought about marked improvements in governance processes and outcomes. Some examples:

• NRGI was instrumental in the passage of a Ukraine law that mandates the disclosure of extractive payments at the project level, the disclosure of: the ultimate beneficial owners of companies, and the disclosure of “material” elements of contracts relating to the extractive industry.

• NRGI’s free online training offerings have helped build a broader and more foundational understanding of natural resource governance for thousands of learners.

• NRGI staff worked with civil society partners and the government of Ghana to bring full-text oil and gas agreements into public view.

• NRGI and its partners in Tunisia have achieved the institutionalization of a multi-stakeholder platform which will soon draft reform action plans.

• NRGI is helping the citizens most impacted by mining in the Democratic Republic of Congo make their voices heard to elected representatives and companies operating with their consent.

• Through its Media for Oil Reform program, the NRGI supports Nigerian journalists covering extractives sectors who conduct investigations.

• NRGI’s research and guidance has helped Mexico’s National Hydrocarbons Commission take important steps toward improved transparency.

NRGI facts and figures

• Led by economist Daniel Kaufmann, with a board chaired by the former president of Mexico, Ernesto Zedillo.

• Donors include philanthropies like the Bill & Melinda Gates Foundation, the Ford Foundation, Luminate, the Open Society Foundations, and the William and Flora Hewlett Foundation, as well as public sector donors including the governments of Germany, Norway, Switzerland, the United Kingdom and the United States, as well as multilateral institutions such as the World Bank and the African Legal Support Facility.

• NRGI employs tested and tailored strategies and tools, including the Resource Governance Index, the Natural Resource Charter, the National Oil Company Database and the Natural Resource Charter Benchmarking Framework.

• Staff of nearly 100 in more than 10 countries, including lawyers, economists and governance experts, enabling rapid deployment and engagement.

• Annual operating budget of approximately USD 14 million.

To learn more, visit resourcegovernance.org