Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public. ► Information about Form 990 and its instructions is at www.irs.gov/form990. Open to Public Inspection

A	For the	e 2014 calendar year, or tax year beginning and	l ending	_	
В	Check if applicabl	C Name of organization		D Employer identifi	cation number
	Addre	NATURAL RESOURCE GOVERNANCE INSTITUTE	<u>.</u>		
	Name chang			20-4	451390
	Initial return	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone numbe	
	Final return termin		1801		929-9750
	ated Amen	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	14,419,625.
H	□return □Applic □tion	NEW TORK, NI 10004		H(a) Is this a group re	
	Ition pendi	SAME AS C ABOVE		for subordinates H(b) Are all subordinates in	·····- —
$\overline{}$	Tay-ey	empt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1)	or 527	1	list. (see instructions)
<u>.</u>	Websi	te: NWW.NATURALRESOURCEGOVERNANCE.ORG	01 021	H(c) Group exemption	
		forganization: X Corporation Trust Association Other	L Year		A State of legal domicile: DC
	art I	Summary	<u> </u>	•	Ü
	1	Briefly describe the organization's mission or most significant activities: SEE	SCHEDU	LE O	
anc					
Activities & Governance		Check this box if the organization discontinued its operations or disposition			
go		Number of voting members of the governing body (Part VI, line 1a)			9
∞ ∞		Number of independent voting members of the governing body (Part VI, line 1b)			26
ij		Total number of individuals employed in calendar year 2014 (Part V, line 2a)			0
ξį		Total number of volunteers (estimate if necessary)			0.
Ĭ		Net unrelated business taxable income from Form 990-T, line 34			0.
		,,		Prior Year	Current Year
Ф	8	Contributions and grants (Part VIII, line 1h)		21,342,732.	14,103,128.
eun		Program service revenue (Part VIII, line 2g)		224,729.	196,543.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		0.	25.
_	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		5,000.	119,929.
	1	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		21,572,461.	14,419,625.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		2,679,654.	2,494,670.
		Benefits paid to or for members (Part IX, column (A), line 4)		0.	4,507,863.
Expenses		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
ben	h	Total fundraising expenses (Part IX, column (D), line 25) \(\bigcup \)	29.		<u> </u>
ŭ		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		10,978,501.	9,626,408.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		13,658,155.	16,628,941.
	19	Revenue less expenses. Subtract line 18 from line 12		7,914,306.	-2,209,316.
Net Assets or Fund Balances			Ве	ginning of Current Year	End of Year
ssets	20	Total assets (Part X, line 16)		12,599,446.	10,275,300.
et As	21	Total liabilities (Part X, line 26)		2,049,666.	1,934,836.
	art II	Net assets or fund balances. Subtract line 21 from line 20		10,549,780.	8,340,464.
		alties of perjury, I declare that I have examined this return, including accompanying schedule	ac and etatem	ante and to the heet of m	v knowledge and helief it is
		ct, and complete. Declaration of preparer (other than officer) is based on all information of w			y Knowicage and Delici, it is
	, 001100	A and complete books and or property (curior than onloss) to become an animormation of the	mon proparor	l l	
Sig	n	Signature of officer		Date	
Hei		DANIEL KAUFMANN, PRESIDENT			
		Type or print name and title			
		Print/Type preparer's name Preparer's signature		Date Check Check	PTIN
Pai -		LAUREN CRESCI		self-employ	
	parer	Firm's name LUTZ AND CARR, CPAS LLP		Firm's EIN ▶	13-1655065
USE	Only	Firm's address 300 EAST 42ND STREET		Diam 01	2-697-2299
N 4 = -		NEW YORK, NY 10017 RS discuss this return with the preparer shown above? (see instructions)		Phone no.∠⊥	
ıvıa'	v trie II	no discuss this return with the preparer shown above? (see instructions)			X Yes No

4d Other program services (Describe in Schedule O.)

2 , 270 , 173 . including grants of \$

26,531.) (Revenue \$

Total program service expenses ▶ 4e

DIRECTIVE.

11,704,526.

THE UK REPORTING FORMAT FOR THE TRANSPOSITION OF THE EU ACCOUNTING

Form **990** (2014)

THE TEMPLATE SEEKS TO MEET THE REQUIREMENTS OF THE

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
_	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			$ _{\mathbf{x}}$
4	public office? If "Yes," complete Schedule C, Part I Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	3		<u> </u>
4	during the tax year? If "Yes," complete Schedule C, Part II	4	х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	-		
J	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	۰		
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			,,
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
_	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		Х	
h	Part VI Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	11a	21	
b	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	110		
Ŭ	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?		37	
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13 14a	Х	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	21	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a		20a		X
<u> </u>	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	000	(201 <i>4</i>)

Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			l
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			l
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	Х	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V					LX.
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	36			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	•	0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and r					
	(gambling) winnings to prize winners?	 I		1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,		26			
	filed for the calendar year ending with or within the year covered by this return		26		v	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu			2b	Х	
_	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions					Х
				3a		
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule			3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other financial account in a foreign country (such as a bank account, securities account, or other financial		•	4a	Х	
h	If "Yes," enter the name of the foreign country: SEE SCHEDULE O	accou	nu)?	4a	21	
b	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	\ccour	ate (FRAR)			
52	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction at any time during the tax year.			5b		X
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did to					
-	any contributions that were not tax deductible as charitable contributions?			6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contribu					
	were not tax deductible?		-	6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	rvices p	provided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w					
	to file Form 8282?			7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	contrac	ct?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont	ract?		7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file F	orm 88	399 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization			7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	d by th	e			
	sponsoring organization have excess business holdings at any time during the year?			8		
9	Sponsoring organizations maintaining donor advised funds.					
				9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:	۔مد ا	1			
	Initiation fees and capital contributions included on Part VIII, line 12	10a 10b				
р 11	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	מטו				
		11a				
	Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources against	110				
	amounts due or received from them.)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		•			
	Is the organization licensed to issue qualified health plans in more than one state?			13a		
	Note. See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the					
	organization is licensed to issue qualified health plans	13b				
С	Enter the amount of reserves on hand	13c				
				14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul			14b		
				Form	990	(2014)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a)		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b	3		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a				
	more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	Х	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Х	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ► NY			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availab	ole	
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an	d finan	cial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records:			
	LUCY BERKOWITZ - 718-395-5149			
	80 BROAD STREET, SUITE 1801, NEW YORK, NY 10004			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

 \perp Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)			((C)			(D)	(E)	(F)
Name and Title	Average		Position (do not check more than one		Reportable	Reportable	Estimated			
	hours per					is bot or/trus		compensation	compensation	amount of
	week	-				T	100,	from the	from related organizations	other compensation
	(list any hours for	Individual trustee or director				p		organization	(W-2/1099-MISC)	from the
	related	ee or	stee			Highest compensated employee		(W-2/1099-MISC)	(** 27 1000 111100)	organization
	organizations	trust	ıal tru		yee	ompe				and related
	below	vidua	Institutional trustee	Je.	Key employee	est c	ner			organizations
	line)	ibul	Insti	Officer	Key	High	Former			
(1) ERNESTO ZEDILLO	1.00								_	
CHAIRMAN		Х		Х				0.	0.	940.
(2) SMITA SINGH	1.00							_	_	
VICE CHAIRMAN		Х		Х				0.	0.	940.
(3) SIR PAUL COLLIER	1.00							_	_	
DIRECTOR		Х						0.	0.	940.
(3) ALAN DETHERIDGE	1.00							_	_	
TREASURER & SECRETARY		Х		Х				0.	0.	940.
(5) BENNETT FREEMAN	1.00							_	_	
DIRECTOR		Х						0.	0.	940.
(6) KARINA LITVACK	1.00							_	_	
DIRECTOR (RESIGNED JULY 14)		Х						0.	0.	940.
(7) YULI ISMARTONO	1.00							_	_	
DIRECTOR		Х						0.	0.	940.
(8) WARREN KRAFCHIK	1.00								_	
DIRECTOR		Х						0.	0.	940.
(9) ANTHONY RICHTER	1.00	l								
DIRECTOR		Х						0.	0.	940.
(10) DANIEL KAUFMANN	40.00	l		l				224 222		64 60 4
PRESIDENT		Х		Х				331,900.	0.	61,624.
(11) LUCY BERKOWITZ	40.00			l				4.60 4.04		
CFO	4.0			Х				168,424.	0.	43,343.
(12) SUNEETA KAIMAL	40.00				l			455 555		00 544
DEPUTY DIRECTOR	40.00				Х			157,777.	0.	23,541.
(13) PATRICK HELLER	40.00				l			161 086		4.4 001
SENIOR LEGAL ADVISOR	40.00				Х			161,276.	0.	44,281.
(14) ALEXANDRA GILLIES	40.00					l		125 001		04 050
DIRECTOR OF GOVERNANCE	40.00					Х		135,981.	0.	21,873.
(15) PATRICIA KARAM	40.00							105 045	_	4.4 000
DIRECTOR OF MIDDLE EAST & NORTH AFRI	40.00				<u> </u>	Х		125,845.	0.	44,202.
(16) AMIR SHAFAIE	40.00							110 505	_	06 600
SENIOR LEGAL ANALYST	40.00				<u> </u>	Х		119,596.	0.	26,682.
(17) SANDRA NICHOLS	40.00							115 000		1 522
LEGAL ANALYST						Х		117,200.	0.	1,538. Form 990 (2014)

432007 11-07-14

Page 8

A Name and title A A A A A A A A A	Pai	Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)													
the Sub-total compensation from the organizations below line) 1b Sub-total compensation from the organizations of the sub-total compensation from the organization and related organizations of the sub-total compensation from the organization of th		(A)	(B)	(C) (D) (E)						(F)					
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the Sub-total			hours per	box	, unle	ss pe	erson	is bot	h an	compensation	compensatio	n	an	nount	of
thours for related organization below line) 1b Sub-total 1 Total from continuation sheets to Part VII, Section A 1 Total from continuation sheets to Part VII, Section A 1 Total from continuation sheets to Part VII, Section A 2 Total from continuation sheets to Part VII, Section A 2 Total from continuation sheets to Part VII, Section A 3 Did the organization list any former officer, director, or trustee, key employee, or highest compensation from the organization and related organization site at one of the organization site and related organization in the receive or accrue compensation from the organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such individual site and related organization in the arganization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 1 Complete this table for your five highest compensation from the organization in the organization for compensation from the organization form the organization form the organization from the organization form the organization for				-	cer ar	nd a d	lirecto	or/trus	tee)	from	from related	1		other	
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the organization. Report compensation for the calendar year ending with or within the organization's tax year.		·	mnensated in	dend	anda	ent c	ont	racto	ore t	that received more than	\$100 000 of cor	nensc	ation f	from	
	'											iheiise	atiOi i i	TOITI	
		-				<u>.</u> .			Ï		,		(0		

(A) Name and business address	(B) Description of services	(C) Compensation
RANDSTAD PROFESSIONALS US, LP (DBA TATUM)	IT PROJECTS	
PO BOX 847872, DALLAS , TX 75284	CONSULTANTS	650,474.
DESCO, CALLE LEON DE LA FUENTE 110	LATIN AMERICA	
MAGDALE, LIMA, PERU	SERVICES PROVIDER	234,061.
PILGRIM GROUP LTD, PILGRIM HOUSE OLD		
WOKING ROAD, WOKING SURREY, UNITED KINGDOM	SECURITY CONSULTANTS	134,717.
GALIB EFENDIEV, C/O NRGI 80 BROAD STREET,	EURASIA PROJECT	
STE 1801, NEW YORK, NY 10004	CONSULTANT	123,004.
AARON SAYNE	FOSTER PROJECT	
2840 CHURCH WALK, FALLS CHURCH, VA 22042	CONSULTANT	121,338.
2 Total number of independent contractors (including but not limited to those liste \$100,000 of compensation from the organization ▶ 7	d above) who received more than	

Page 9 Form 990 (2014) Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) (**D)** Revenue excluded Unrelated Related or Total revenue from tax under exempt function business sections 512 - 514 revenue revenue Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns **b** Membership dues 1b c Fundraising events d Related organizations 1d 5,431,691. e Government grants (contributions) f All other contributions, gifts, grants, and similar amounts not included above 8,671,437 g Noncash contributions included in lines 1a-1f: \$ 14,103,128 h Total. Add lines 1a-1f Business Code 2 a CONSULTING Program Service Revenue 541900 196,543 196,543 b f All other program service revenue g Total. Add lines 2a-2f 196,543 Investment income (including dividends, interest, and 25 25. other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 6 a Gross rents **b** Less: rental expenses c Rental income or (loss) d Net rental income or (loss) . (i) Securities (ii) Other 7 a Gross amount from sales of assets other than inventory b Less: cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not Revenue including \$ contributions reported on line 1c). See Part IV, line 18 a Other **b** Less: direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 a **b** Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances **b** Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a RETURNED GRANTS & REVERSALS 900099 95,993 95,993. OTHER INCOME 900099 23,936 23,936. b С d All other revenue

Form 990 (2014)

119,954.

119,929

14,419,625

432009 11-07-14

Total revenue. See instructions.

e Total. Add lines 11a-11d

196,543

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). X Check if Schedule O contains a response or note to any line in this Part IX (D) (C) Do not include amounts reported on lines 6b, Program service expenses Total expenses Management and general expenses Fundraising expenses 7b, 8b, 9b, and 10b of Part VIII. Grants and other assistance to domestic organizations 28,000. 28,000. and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign 2,466,670. 2,466,670. individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 60,529. 605,291. 402,527. 142,235. trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 2,805,104. 2,068,120. 341,985. 394,999. 7 Other salaries and wages Pension plan accruals and contributions (include 242,642. 180,008. 29,848. 32,786. section 401(k) and 403(b) employer contributions) 414,588. 83,369. 565,960. 68,003. Other employee benefits 9 288,866. 209,871. 34,259. 44,736. Payroll taxes 10 Fees for services (non-employees): a Management 289,342. 40,277. 249,065. Legal 112,342. 112,342. Accounting Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees _____ Other, (If line 11g amount exceeds 10% of line 25, 4,692,811 2,788,838. 1,680,847. 223,126. column (A) amount, list line 11g expenses on Sch O.) Advertising and promotion 12 547,417. 249,760. 274,785. 22,872. Office expenses 13 Information technology 14 15 Royalties 889,252. 706,427. 79,288. 103,537. 16 Occupancy 1,885,666. 1,295,617. 555,049. 35,000. 17 Travel Payments of travel or entertainment expenses for any federal, state, or local public officials 592,178. 95,245. 687,423. Conferences, conventions, and meetings 19 2,524. 1,087. 1,437. 20 Payments to affiliates 21 24,617. 158,956. 115,486. 18,853. Depreciation, depletion, and amortization 22 69,641. 55,699. 6,046. 7,896. 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 83,780. 104,715. 9,079. 11,856. MAINTENANCE MISCELLANEOUS 86,196. 2,484. 83,712. INTERNET ACCESS AND DUE 56,808. 1,644. 55,164. d RECRUITING 42,200. 43,315. 1,115. e All other expenses 16,628,941. 11,704,526. 3,797,386. 1,127,029. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Form 990 (2014) Part X | Balance Sheet

Par	τχ	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	4,423,385.	1	6,056,254.
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net	7,547,059.	3	2,925,292
	4	Accounts receivable, net	33,256.	4	97,470
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
z		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net		7	
Ä	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges	158,396.	9	230,829
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 1,348,303.			
	b	Less: accumulated depreciation 10b 613,181.	324,316.	10c	735,122.
	11	Investments - publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	113,034.	15	230,333
	16	Total assets. Add lines 1 through 15 (must equal line 34)	12,599,446.	16	10,275,300
	17	Accounts payable and accrued expenses	651,627.	17	952,597.
	18	Grants payable	645,751.	18	397,369
	19	Deferred revenue	3,881.	19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
es	22	Loans and other payables to current and former officers, directors, trustees,			
Liabilities		key employees, highest compensated employees, and disqualified persons.			
iab		Complete Part II of Schedule L		22	
_	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of	540 40 5		
		Schedule D	748,407.	25	584,870.
	26	Total liabilities. Add lines 17 through 25	2,049,666.	26	1,934,836
		Organizations that follow SFAS 117 (ASC 958), check here ▶ X and			
ses		complete lines 27 through 29, and lines 33 and 34.	1 000 001		2 105 015
anc	27	Unrestricted net assets	1,787,701.	27	3,187,215.
Bal	28	Temporarily restricted net assets	8,762,079.	28	5,153,249.
Fund Balances	29	Permanently restricted net assets		29	
		Organizations that do not follow SFAS 117 (ASC 958), check here			
s of		and complete lines 30 through 34.			
set	30	Capital stock or trust principal, or current funds		30	
As	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets or	32	Retained earnings, endowment, accumulated income, or other funds	10 5/0 700	32	Q 210 161
-	33	Total net assets or fund balances	10,549,780.	33	8,340,464.
	34	Total liabilities and net assets/fund balances	14,000,440.	34	10,275,300.

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Pa	Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)		4,41		
2	Total expenses (must equal Part IX, column (A), line 25)	2 1	6,62	8,9	41.
3	Revenue less expenses. Subtract line 2 from line 1	3 -	2,20	9,3	16.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4 1	0,54	9,7	80.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	8,34	0,4	<u>64.</u>
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				Ш
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	О.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,			
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the				
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	-			
	Act and OMB Circular A-133?		. 3a	Х	<u> </u>
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits	<u></u>	3b	Х	
			Form	990 ((2014)

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

NATURAL RESOURCE GOVERNANCE INSTITUTE

⊏mpioyer	identilli	cation	iumber
2	0 - 44	5139	0

Pa	rt I	Reason for Public (Charity Status (All organizations must o	omplete th	is part.) Se	ee instructions.			
Γhe	organ	ization is not a private found	ation because it is:	(For lines 1 through 11,	check only	one box.)				
1		A church, convention of ch					I)(A)(i).			
2		A school described in secti				` ` ` ` `				
3	\Box	A hospital or a cooperative			ection 170)(b)(1)(A)(ii	ii).			
4	一	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name,								
•		city, and state:								
5		1 · · · · · · · · · · · · · · · · · · ·								
3		An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)								
6				mantal unit dagarihad in	coetion 17	70/6\/4\/4\	(v)			
6	X	A federal, state, or local gov	-							
7	77	An organization that norma	-	antiai part of its support	from a gov	ernmentai	unit or from the general	public described in		
_		section 170(b)(1)(A)(vi). (Co		(4)(A)(-1) (Ol-t- D-	. 4.11.\					
8	H	A community trust describe								
9		An organization that norma	•							
		activities related to its exen	•	•			= =	•		
		income and unrelated busin		e (less section 511 tax) f	rom busine	esses acqu	ired by the organization	after June 30, 1975.		
40		See section 509(a)(2). (Cor	•		-f-t- 0		201-1141			
10	H	An organization organized a	•	•						
11		An organization organized a	•	•	•		· · · · · · · · · · · · · · · · · · ·			
		more publicly supported or	-					neck the box in		
_		lines 11a through 11d that	* *			-		. mission m		
а		☐ Type I. A supporting orga	•	•	•					
		the supported organization			a majority	of the direc	ctors or trustees of the s	supporting		
		organization. You must o	-				- d			
b		☐ Type II. A supporting organization	· ·					•		
		control or management o			same perso	ons mai co	ontrol of manage the sup	pported		
_		organization(s). You mus	-		l in aannaa	tion with	and functionally intograt	ad with		
C		☐ Type III functionally inte	= ::				• •	ea with,		
		its supported organization						ization(a)		
d		Type III non-functionally that is not functionally int					• • • • • • • • • • • • • • • • • • • •			
		requirement (see instructi	-		-			iveriess		
е		Check this box if the orga	·	- ·						
·		functionally integrated, or					. 1 ypo 1, 1 ypo 11, 1 ypo 111			
f	Fnte	er the number of supported of	• •							
a		vide the following information					•••••			
		i) Name of supported	(ii) EIN	(iii) Type of organization			(v) Amount of monetary	(vi) Amount of		
		organization		(described on lines 1-9 above or IRC section	governing of	in your document?	support (see	other support (see		
				(see instructions))	Yes	No	Instructions)	Instructions)		
				(ccc men concine)						
Γota	al									

LHA For Paperwork Reduction Act Notice, see the Instructions for

Form 990 or 990-EZ. 432021 09-17-14

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support								
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received. (Do not								
	include any "unusual grants.")	10495803.	12738047.	10131135.	21342732.	14103128.	68810845.		
2	Tax revenues levied for the organ-								
	ization's benefit and either paid to								
	or expended on its behalf								
3	The value of services or facilities								
	furnished by a governmental unit to								
	the organization without charge								
4	Total. Add lines 1 through 3	10495803.	12738047.	10131135.	21342732.	14103128.	68810845.		
	The portion of total contributions								
	by each person (other than a								
	governmental unit or publicly								
	supported organization) included								
	on line 1 that exceeds 2% of the								
	amount shown on line 11,								
	column (f)						41288068.		
6	Public support. Subtract line 5 from line 4.						27522777.		
	ction B. Total Support								
Cale	ndar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total		
7	Amounts from line 4	10495803.	12738047.	10131135.	21342732.	14103128.	68810845.		
	Gross income from interest,								
	dividends, payments received on								
	securities loans, rents, royalties								
	and income from similar sources	5,804.	2,934.	713.		25.	9,476.		
9	Net income from unrelated business	-	-				-		
	activities, whether or not the								
	business is regularly carried on								
10	Other income. Do not include gain								
	or loss from the sale of capital								
	assets (Explain in Part VI.)	6,582.	42.		5,000.	23,936.	35,560.		
11	Total support. Add lines 7 through 10	-					68855881.		
12	Gross receipts from related activities.	etc. (see instructi	ons)			12 1	,158,620.		
13	First five years. If the Form 990 is fo	•	,				-		
	organization, check this box and stop	here							
Sec	ction C. Computation of Publ	ic Support Pe	rcentage						
14	Public support percentage for 2014 (line 6, column (f) d	ivided by line 11, o	column (f))		14	39.97 %		
15	Public support percentage from 2013	Schedule A, Part	II, line 14			15	33.80 %		
16a	16a 33 1/3% support test - 2014. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and								
	stop here. The organization qualifies as a publicly supported organization								
b	b 33 1/3% support test - 2013. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box								
	and stop here. The organization qualifies as a publicly supported organization								
17a	17a 10% -facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more,								
	and if the organization meets the "fac	cts-and-circumstan	ces" test, check tl	nis box and stop h	iere. Explain in Pa	rt VI how the orgar	nization		
	meets the "facts-and-circumstances"	test. The organiza	tion qualifies as a	publicly supported	d organization		▶□		
b	10% -facts-and-circumstances tes	t - 2013. If the org	anization did not d	check a box on line	e 13, 16a, 16b, or	17a, and line 15 is	10% or		
	more, and if the organization meets the	he "facts-and-circu	mstances" test, c	heck this box and	stop here. Explair	n in Part VI how the	e		
	organization meets the "facts-and-cire	cumstances" test.	The organization of	qualifies as a publi	cly supported orga	anization	▶∐		
18	Private foundation. If the organization	on did not check a	box on line 13, 16	a, 16b, 17a, or 17l	b, check this box a	and see instruction	ıs ▶Ш		

Schedule A (Form 990 or 990-EZ) 2014

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	etion A. Public Support	low, please com	piete Part II.)				
	ndar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	Gifts, grants, contributions, and		` ,	<u> </u>	, ,	1 ,	\
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
Ū	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
7	ization's benefit and either paid to						
	or expended on its behalf						
_	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons Amounts included on lines 2 and 3 received						
L	from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support (Subtract line 7c from line 6.)						
	ction B. Total Support				1	1	
	ndar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	the organization'	s first, second, thi	rd, fourth, or fifth t	ax year as a secti	on 501(c)(3) organi:	zation,
	check this box and stop here						>
Sec	ction C. Computation of Public	Support Pe	ercentage				
15	Public support percentage for 2014 (lin	ne 8, column (f) c	divided by line 13,	column (f))		15	%
16	Public support percentage from 2013	Schedule A, Part	t III, line 15			16	%
Sec	ction D. Computation of Inves	tment Incom	e Percentage				
17	Investment income percentage for 201	4 (line 10c, colu	mn (f) divided by li	ne 13, column (f))		17	%
18	Investment income percentage from 2	013 Schedule A,	Part III, line 17			18	%
	33 1/3% support tests - 2014. If the o					33 1/3%, and line	17 is not
	more than 33 1/3%, check this box an						
b	33 1/3% support tests - 2013. If the o						
	line 18 is not more than 33 1/3%, chec	· ·			•	•	
20	Private foundation. If the organization						

Part IV | Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)
 (B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI**.
- c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer (b) below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		V	Na
ı		Yes	No
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Pa	T IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in part VI.	11c		
	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
•	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported	'		
2				
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax			
	year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year(see instructions):			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst	ructions	:)_	
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in <i>Part VI</i> .	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supportin	g Orgai	nizations						
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. See instructions. All								
	other Type III non-functionally integrated supporting organizations must complete Sections A through E.								
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)					
1	Net short-term capital gain	1		(optional)					
2	Recoveries of prior-year distributions	2							
3	Other gross income (see instructions)	3							
4	Add lines 1 through 3	4							
5	Depreciation and depletion	5							
6	Portion of operating expenses paid or incurred for production or								
	collection of gross income or for management, conservation, or								
	maintenance of property held for production of income (see instructions)	6							
7	Other expenses (see instructions)	7							
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8							
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)					
1	Aggregate fair market value of all non-exempt-use assets (see								
	instructions for short tax year or assets held for part of year):								
a	Average monthly value of securities	1a							
b	Average monthly cash balances	1b							
c	Fair market value of other non-exempt-use assets	1c							
d	Total (add lines 1a, 1b, and 1c)	1d							
е	Discount claimed for blockage or other								
	factors (explain in detail in Part VI):								
_2	Acquisition indebtedness applicable to non-exempt-use assets	2							
3	Subtract line 2 from line 1d	3							
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,								
	see instructions).	4							
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5							
_6	Multiply line 5 by .035	6							
_7	Recoveries of prior-year distributions	7							
8	Minimum Asset Amount (add line 7 to line 6)	8							
Sect	ion C - Distributable Amount			Current Year					
_1	Adjusted net income for prior year (from Section A, line 8, Column A)	1							
2	Enter 85% of line 1	2							
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3							
4	Enter greater of line 2 or line 3	4							
5	Income tax imposed in prior year	5							
6	Distributable Amount. Subtract line 5 from line 4, unless subject to								
	emergency temporary reduction (see instructions)	6							
7	Check here if the current year is the organization's first as a non-functional	y-integrat	ed Type III supporting org	anization (see					
	instructions).								

Schedule A (Form 990 or 990-EZ) 2014

Par	ιv	Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations _(continued)	
Secti		istributions		,	Current Year
1	Amount	s paid to supported organizations to accomplish exe	mpt purposes		
2	Amount				
	organiza				
3	Adminis				
		s paid to acquire exempt-use assets			
5	Qualifie	d set-aside amounts (prior IRS approval required)			
6	Other d	istributions (describe in Part VI). See instructions.			
7		nnual distributions. Add lines 1 through 6.			
8	Distribu	tions to attentive supported organizations to which the	ne organization is responsive		
	(provide	e details in Part VI). See instructions.			
9		table amount for 2014 from Section C, line 6			
10	Line 8 a	mount divided by Line 9 amount			
			(i)	(ii)	(iii)
			Excess Distributions	Underdistributions	Distributable
3ecti	on E - D	istribution Allocations (see instructions)		Pre-2014	Amount for 2014
1	Distribu	table amount for 2014 from Section C, line 6			
2	Underdi	stributions, if any, for years prior to 2014			
	(reasona	able cause required see instructions)			
3		distributions carryover, if any, to 2014:			
а					
b					
С					
d					
е	From 20	013			
f	Total of	lines 3a through e			
g	Applied	to underdistributions of prior years			
h	Applied	to 2014 distributable amount			
i	Carryov	er from 2009 not applied (see instructions)			
j	Remain	der. Subtract lines 3g, 3h, and 3i from 3f.			
4		tions for 2014 from Section D,			
	line 7:	\$			
а	Applied	to underdistributions of prior years			
b	Applied	to 2014 distributable amount			
С	Remain	der. Subtract lines 4a and 4b from 4.			
5	Remain	ing underdistributions for years prior to 2014, if			
	any. Su	btract lines 3g and 4a from line 2 (if amount			
	greater	than zero, see instructions).			
6	Remain	ing underdistributions for 2014. Subtract lines 3h			
	and 4b	from line 1 (if amount greater than zero, see			
	instruct	ions).			
7	Excess	distributions carryover to 2015. Add lines 3j			
	and 4c.				
8	Breakdo	own of line 7:			
а					
b					
С					
d	Excess	from 2013			

Schedule A (Form 990 or 990-EZ) 2014

e Excess from 2014

rt VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12.
	Also complete this part for any additional information. (See instructions).

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below.

Attach to Form 990 or Form 990-EZ.

Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

, ,	parate instructions), then 501(c)(4), (5), or (6) organiza	tions: Complete Part III			
Name of org	anization				mployer identification number
		RESOURCE GOVERNA			20-4451390
Part I-A	Complete if the org	janization is exempt unde	er section 501(c)	or is a section 52	7 organization.
2 Politica	l expenditures	ation's direct and indirect politica			\$
Part I-B	Complete if the org	janization is exempt unde	er section 501(c)(3).	
		incurred by the organization unde			> \$
2 Enter th	ne amount of any excise tax	incurred by organization manage	rs under section 4955	·	> \$
		n 4955 tax, did it file Form 4720 f			
					Yes No
b If "Yes,	describe in Part IV.	janization is exempt unde	or soction 501(a)	event section 5	01/01/31
		•		-	
 2 Enter the exempt 3 Total exempt line 17th 4 Did the 5 Enter the made potential 	te amount of the filing organ function activities cempt function expenditures filing organization file Form he names, addresses and er ayments. For each organiza utions received that were pr	d by the filing organization for secization's funds contributed to other. Add lines 1 and 2. Enter here are an are also and a second for this year? Inployer identification number (EIN tion listed, enter the amount paid omptly and directly delivered to a additional space is needed, proving the second for	nd on Form 1120-POL, I) of all section 527 pol from the filing organiz separate political orga	litical organizations to vation's funds. Also ente	\$ Yes No which the filing organization er the amount of political
	(a) Name	(b) Address	(c) EIN	(d) Amount paid fro filing organization's funds. If none, enter	contributions received and

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2014

Schedule C (Form 990 or 990-F7) 2014	NATUR	AL RES	OURCE GOVER	NANCE INSTI	TUTE 20-4	451390 Page 2
Schedule C (Form 990 or 990-EZ) 2014 Part II-A Complete if the organization 501(h)).	ganizatio	on is exer	npt under sectio	n 501(c)(3) and fi	led Form 5768 (e	lection under
A Check ▶ ☐ if the filing organization	ation belon	gs to an affil	iated group (and list in	Part IV each affiliated	group member's nam	e, address, EIN,
expenses, and sha		-	· · ·			, , ,
B Check ▶ ☐ if the filing organization	ation check	ed box A an	id "limited control" pro	visions apply.		
		oying Exper eans amou	nditures nts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to inf	luence pub	lic opinion (d	grass roots lobbying)			
b Total lobbying expenditures to inf					7,282.	
c Total lobbying expenditures (add					7,282.	
d Other exempt purpose expenditure					16,621,659.	
Total exempt purpose expenditure					16,628,941.	
f Lobbying nontaxable amount. En					981,447.	
If the amount on line 1e, column (a)					501/11/6	
Not over \$500,000	υι (υ <i>)</i> 13.		bying nontaxable amount on line 1e.	ount io.		
· ,	20,000			ever \$500,000		
Over \$500,000 but not over \$1,00			0 plus 15% of the exc			
Over \$1,000,000 but not over \$1,			0 plus 10% of the exc			
Over \$1,500,000 but not over \$17	7,000,000		0 plus 5% of the exce	ss over \$1,500,000.		
Over \$17,000,000		\$1,000,0	000.			
		6 U 4.6			245,362.	
g Grassroots nontaxable amount (e		,			243,302.	
h Subtract line 1g from line 1a. If ze	-	•••			0.	
i Subtract line 1f from line 1c. If zer					<u> </u>	
j If there is an amount other than zo		er line 1h or l	ine 1i, did the organiza	ation file Form 4720	Г	— —
reporting section 4911 tax for this					L	Yes No
(Some organizations	that made	a section 50	raging Period Under 01(h) election do not ate instructions for lir	have to complete all	of the five columns b	elow.
	Lobk	ying Expen	ditures During 4-Yea	ar Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2	2011	(b) 2012	(c) 2013	(d) 2014	(e) Total
2a Lobbying nontaxable amount	81	9,405.	840,453.	832,908.	981,447.	3,474,213.
b Lobbying ceiling amount (150% of line 2a, column(e))						5,211,320.
c Total lobbying expenditures	3	4,634.	39,745.	13,453.	7,282.	95,114.
d Grassroots nontaxable amount	20	4,851.	210,113.	208,227.	245,362.	868,553.
 Grassroots ceiling amount 						1

Schedule C (Form 990 or 990-EZ) 2014

1,302,830.

(150% of line 2d, column (e))

f Grassroots lobbying expenditures

20-4451390 Page 3

Schedule C (Form 990 or 990-EZ) 2014 NATURAL RESOURCE GOVERNANCE INSTITUTE 20-445139 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

the lobbying activity.		(a)		b)
	Yes	No	Amo	ount
During the year, did the filing organization attempt to influence foreign, national, state or				
local legislation, including any attempt to influence public opinion on a legislative matter				
or referendum, through the use of:				
a Volunteers?				
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
c Media advertisements?				
d Mailings to members, legislators, or the public?				
e Publications, or published or broadcast statements?				
f Grants to other organizations for lobbying purposes?				
g Direct contact with legislators, their staffs, government officials, or a legislative body?				
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i Other activities?				
j Total. Add lines 1c through 1i				
a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b If "Yes," enter the amount of any tax incurred under section 4912				
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
The state of the s	tion 501(c)	(5), or so	ection	
art III-A Complete it the organization is exempt under section 501(c)(4). Sec		(-),		
art III-A Complete if the organization is exempt under section 501(c)(4), sec 501(c)(6).				l N
501(c)(6).			Yes	- '
Were substantially all (90% or more) dues received nondeductible by members?			Yes	
Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2	Yes	
501(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Cart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Yes"	tion 501(c) ed "No," OF	2 (5), or se	ection	
501(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), sec 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	tion 501(c) ed "No," Of	2 3 (5), or se R (b) Par	ection	
501(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), sec 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members	tion 501(c) ed "No," Of	2 3 (5), or se R (b) Par	ection	
Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members	tion 501(c) ed "No," Of	2 3 (5), or se R (b) Par	ection	
Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of pole expenses for which the section 527(f) tax was paid).	tion 501(c) ed "No," OF	2 3 (5), or se R (b) Par	ection	
Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), sec 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answere answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of pol expenses for which the section 527(f) tax was paid). a Current year	tion 501(c) ed "No," Of	2 3 (5), or se R (b) Par	ection	
Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? The complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of polexpenses for which the section 527(f) tax was paid). Current year b Carryover from last year	tion 501(c) ed "No," Of	2 3 (5), or se R (b) Par 1 2a 2b	ection	
Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of polexpenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total	tion 501(c) ed "No," OF	2 3 (5), or se R (b) Par 1 2a 2b 2c	ection	
Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of polexpenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	tion 501(c) ed "No," Of	2 3 (5), or se R (b) Par 1 2a 2b 2c	ection	
Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of polexpenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expense of the section of th	tion 501(c) ed "No," Of itical	2 3 (5), or se R (b) Par 1 2a 2b 2c	ection	
Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of polexpenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the of does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and partitions are the carryover and the amount on line 2c exceeds the amount on line 3 of nondeductible lobbying and does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and does the organization agree to carryover to the reasonable estimate of	ed "No," OF	2 3 (5), or se R (b) Par 1 2a 2b 2c 3	ection	
Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? art III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of polexpenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expense of the section of th	ed "No," OF	2 3 (5), or se R (b) Par 1 2a 2b 2c	ection	

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number 20 – 4451390

Do	NATURAL RESOURCE GOVERNANCE INSTITUTE	20-4451390
Pa		GOT ACCOUNTS. Complete if the
	organization answered "Yes" to Form 990, Part IV, line 6.	(b) Finada and attenues accounts
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advis	
	are the organization's property, subject to the organization's exclusive legal control?	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be	•
	for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose	
Da	impermissible private benefit?	
Pa		art IV, line 7.
1	Purpose(s) of conservation easements held by the organization (check all that apply).	
		orically important land area
	Protection of natural habitat Preservation of a cert	ified historic structure
_	Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form	of a conservation easement on the last
	day of the tax year.	Held shifts Ford of the Tou Vene
		Held at the End of the Tax Year
_	Total number of conservation easements	
b	,	
С.	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structu	
•	listed in the National Register	·
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the	e organization during the tax
	year >	
4	Number of states where property subject to conservation easement is located	
5	Does the organization have a written policy regarding the periodic monitoring, inspection, handling of	Yes No
6	violations, and enforcement of the conservation easements it holds?	
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements d	
7	Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during	
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170	
0	and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense	
9	include, if applicable, the text of the footnote to the organization's financial statements that describes	
	conservation easements.	the organization's accounting for
Pa	rt III Organizations Maintaining Collections of Art, Historical Treasures, or O	ther Similar Assets.
	Complete if the organization answered "Yes" to Form 990, Part IV, line 8.	
	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue staten	nent and balance sheet works of art
	historical treasures, or other similar assets held for public exhibition, education, or research in furthera	
	the text of the footnote to its financial statements that describes these items.	noe of public service, provide, in rate xiii,
h	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement	and balance sheet works of art, historical
-	treasures, or other similar assets held for public exhibition, education, or research in furtherance of pul	
	relating to these items:	one service, previde the renewing amounts
	(i) Revenue included in Form 990, Part VIII, line 1	> \$
	(ii) Assets included in Form 990, Part X	L A
2	If the organization received or held works of art, historical treasures, or other similar assets for financia	
_	the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:	. 3, Inc. 120
а		> \$
	Assets included in Form 990, Part X	
	· · · · · · · · · · · · · · · · · · ·	······· • · · <u></u>

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2014

	t III Organizations Maintaining C	ollections of A	rt, His	torical Tr	easures, d	or Other	Similar A	ssets(co	ntinuea	1)
3	Using the organization's acquisition, accession	on, and other record	ls, chec	k any of the	following tha	t are a sigr	nificant use o	f its collec	tion ite	ms
	(check all that apply):									
а	Public exhibition	d		Loan or exc	hange progra	ams				
b	Scholarly research	е		Other						
С	Preservation for future generations			<u></u>						
4	Provide a description of the organization's co	llections and explai	n how th	ney further t	he organizati	on's exemp	ot purpose in	Part XIII.		
5	During the year, did the organization solicit or	r receive donations	of art, hi	istorical trea	sures, or oth	er similar a	ssets			
	to be sold to raise funds rather than to be ma	aintained as part of t	he orga	nization's c	ollection?			Yes	<u> </u>	□ No
Pai	t IV Escrow and Custodial Arran	gements. Comple	ete if the	e organizatio	n answered '	'Yes" to Fo	rm 990, Part	IV, line 9,	or	
	reported an amount on Form 990, Par	t X, line 21.								
1a	Is the organization an agent, trustee, custodi	an or other intermed	diary for	contribution	ns or other as	sets not in	cluded		_	
	on Form 990, Part X?							Yes	s L	No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing	table:						
								Amo	unt	
С	Beginning balance						1c			
d	Additions during the year						1d			
е	Distributions during the year						1e			
f	Ending balance						1f			
	Did the organization include an amount on Fo					-	?	Yes	•	⊢ No
	If "Yes," explain the arrangement in Part XIII.								L	
Pai	t V Endowment Funds. Complete if				1					
		(a) Current year	(b) F	Prior year	(c) Two year	s back (d)	Three years b	ack (e) h	our year	rs back
	Beginning of year balance									
	Contributions									
	Net investment earnings, gains, and losses									
	Grants or scholarships									
е	Other expenditures for facilities									
	and programs									
	Administrative expenses									
_	End of year balance									
2	Provide the estimated percentage of the curr	ent year end baland		g, column (a)) held as:					
a	Board designated or quasi-endowment	0/	_%							
	Permanent endowment	%								
С	Temporarily restricted endowment	%								
0-	The percentages in lines 2a, 2b, and 2c shou		-4: 41	مامامين الم						
Sa	Are there endowment funds not in the posse	ssion of the organiza	ation the	at are neid a	ina aaministe	red for the	organization		Yes	. No
	by: (i) unrelated organizations							3a	_	No No
	(i) unrelated organizations (ii) related organizations								` '	+
h	If "Yes" to 3a(ii), are the related organizations	listed as required o	n Sche					3		+-
4	Describe in Part XIII the intended uses of the							<u>U</u>	<u> </u>	
	t VI Land, Buildings, and Equipm		WITIOTIC	idildo.						
	Complete if the organization answered		. Part IV	/. line 11a. S	See Form 990	. Part X. lin	e 10.			
	Description of property	(a) Cost or o			or other		umulated	(d) F	Book val	lue
	Bosonption of property	basis (investr			(other)		eciation	(4, 5	oon va	
1a	Land	`	,			·				
	Buildings									
	Leasehold improvements			16	3,714.	5	51,667.	1	12,	047.
	Equipment				1,505.		51,347.		10,	
	Other				3,084.		167.		212,	
	. Add lines 1a through 1e. (Column (d) must e		X, colur						735,	
	5 , , , , , , , , , , , , , , , , , , ,	. ,	,	,	,			· · · - ·-		0) 0044

Schedule D (Form 990) 2014

Sch	ed	ule	e E) (Fc	orm 990	2014 (
	_	-		-			

Part VII	Investments - Other Securities.				
	Complete if the organization answered "Yes"		-		
(a) Descrip	tion of security or category (including name of security)	(b) Book value	(c) Method of valua	tion: Cost or end-	of-year market value
` '	al derivatives				
(2) Closely-	held equity interests				
(3) Other					
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
	b) must equal Form 990, Part X, col. (B) line 12.)				
Part VIII	Investments - Program Related.				
	Complete if the organization answered "Yes"		11c. See Form 990, Part	X, line 13.	
	(a) Description of investment	(b) Book value	(c) Method of valua	tion: Cost or end-	of-year market value
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	b) must equal Form 990, Part X, col. (B) line 13.)				
Part IX	Other Assets.				
	Complete if the organization answered "Yes"	to Form 990, Part IV, line	11d. See Form 990, Part	X, line 15.	
	(a)	Description			(b) Book value
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	mn (b) must equal Form 990, Part X, col. (B) line	e 15.)			
Part X	Other Liabilities.				
	Complete if the organization answered "Yes"	to Form 990, Part IV, line	11e or 11f. See Form 990), Part X, line 25.	
1.	(a) Description of liability		(b) Book value		
	eral income taxes				
(2) DU	E TO OPEN SOCIETY INSTI	TUTE	387,894.		
(3) RE	FUNDABLE GRANT		74,388.		
	FERRED RENT LIABILITY		122,588.		
(5)					
(6)					
(7)					
(8)					
(9)					

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

Schedule D (Form 990) 2014

584,870.

Par	Complete if the organization answered "Vos" to Form 900 Part IV line 12a	ents with	i Revenue per R	eturi	n.
1	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a. Total revenue, gains, and other support per audited financial statements			1	14,422,844.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			•	11/122/0110
	Net unrealized gains (losses) on investments	2a			
	Donated services and use of facilities		99,212.		
	Recoveries of prior year grants		-95,993.		
	Other (Describe in Part XIII.)		•		
	Add lines 2a through 2d			2e	3,219.
3	Subtract line 2e from line 1			3	14,419,625.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b			4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	14,419,625.
Par	t XII Reconciliation of Expenses per Audited Financial Statem	ents Wit	h Expenses per	Retu	ırn.
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.				
1	Total expenses and losses per audited financial statements			1	16,632,160.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		00 010		
а	Donated services and use of facilities		99,212.		
b	Prior year adjustments		-95,993.		
	Other losses				
	Other (Describe in Part XIII.)				3,219.
_	Add lines 2a through 2d			2e 3	16,628,941.
3	Subtract line 2e from line 1			3	10,020,941.
4 a	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b	4a			
	Other (Describe in Part XIII.)				
	Add lines 4a and 4b			4c	0.
5	Total expenses. Add lines 3 and 4c. (<i>This must equal Form</i> 990, <i>Part I, line</i> 18.)			5	16,628,941.
	t XIII Supplemental Information.				
lines	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any add			4; Part	: X, line 2; Part XI,
	<u> </u>	TTONS	AND CONCLU	DED	THAT NO
HIM	AGEMENT HAD EVALUATED ALL INCOME TAX TODI	TIONS	AND CONCIO	טטט	IIIAI NO
DIS	CLOSURES RELATING TO UNCERTAIN TAX POSITI	ONS AF	RE REQUIRED	IN	THE
FIN	ANCIAL STATEMENTS.				

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

2014
Open to Public Inspection

Name of the organization

Employer identification number

NATURAL RESOURCE GOVERNANCE INSTITUTE

20-4451390

Par	tΙ	General Infor	mation on A	ctivities Ou	tside the United States. Comple	ete if the organization answered "Y	es" on
		Form 990, Part IV			·	C	
1	For g	rantmakers. Does	the organization	n maintain recor	ds to substantiate the amount of its gr	ants and other assistance,	
	the gr	antees' eligibility fo	or the grants or a	assistance, and	the selection criteria used to award the	e grants or assistance? X	Yes No
2	For g	rantmakers. Desc	ribe in Part V the	organization's	procedures for monitoring the use of it	s grants and other assistance outs	side the
	Unite	d States.					
3	Activi	ties per Region. (Th	ne following Part	I, line 3 table ca	an be duplicated if additional space is	needed.)	
	(a) Region	(b) Number of		(d) Activities conducted in region	(e) If activity listed in (d)	(f) Total
			offices	employees, agents, and	(by type) (e.g., fundraising, program	is a program service,	expenditures for and
			in the region	independent contractors	services, investments, grants to recipients located in the region)	describe specific type of service(s) in region	investments
				in region	recipients located in the region)	or service(s) in region	in region
						CAPACITY BUILDING AND	
EURO			1	15	PROGRAM SERVICES	ADVOCACY	1,803,802.
		RAN AFRICA -					
		BENIN,					
		BURKINA,				CAPACITY BUILDING AND	
FASC			1	11	PROGRAM SERVICES	ADVOCACY	2,062,488.
		ERICA -					
		A, BOLIVIA,					
		HILE,		_		CAPACITY BUILDING AND	
COLU	MBIA,	ECUADOR,	1	4	PROGRAM SERVICES	ADVOCACY	763,338.
		GE 1170					
		AST AND		11	DDOGDAM, GEDULGEG	CAPACITY BUILDING AND	2 770 222
NORT	H AFF	RICA		11	PROGRAM SERVICES	ADVOCACY	2,778,322.
EV GU	י אפדא	AND THE				CAPACITY BUILDING AND	
PACI		1 1110	2	8	PROGRAM SERVICES	ADVOCACY	1,663,236.
					I ROGIUM BERVIOLE		1,000,200.
						CAPACITY BUILDING AND	
SOUT	H ASI	:A	0	0	PROGRAM SERVICES	ADVOCACY	3,301.
							, -
RUSS	IA AN	ID				CAPACITY BUILDING AND	
NEIG	HBORI	NG STATES	1	2	PROGRAM SERVICES	ADVOCACY	339,148.
						CAPACITY BUILDING AND	
NORT	Н АМЕ	RICA	0	0	PROGRAM SERVICES	ADVOCACY	100,149.
3 a	Sub-t	otal	8	51			9,513,784.
		from continuation					
	sheet	s to Part I	0	0			0.
С	Total	s (add lines 3a					
	and 3	b)	8	51			9,513,784.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2014

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
			TO RAISE AWARENESS ON					
			CURRENT EI GOVERNANCE					
		MIDDLE EAST AND	PROCESSES AND					
		NORTH AFRICA	PROBLEMS IN LIBYA	10,000.	WIRE	0.		FMV
			TO CONTINUE					
			ADDRESSING THE					
		SUB SAHARAN	KNOWLEDGE AND SKILLS					
		AFRICA	GAP AMONGST	110,240.	WIRE	0.		FMV
			TO PROMOTE TUNISIA'S					
			ACCESSION TO EITI BY					
		MIDDLE EAST AND	RAISING AWARENESS					
		NORTH AFRICA	AMONG A WIDE RANGE OF	10,000.	WIRE	0.		FMV
			TO PROMOTE TUNISIA'S					
			ACCESSION TO EITI BY					
		MIDDLE EAST AND	RAISING AWARENESS					
		NORTH AFRICA	AMONG A WIDE RANGE OF	10,000.	WIRE	0.		FMV
			TO CREATE A 13-MINUTE					
			DOCUMENTARY, WHICH					
		MIDDLE EAST AND	WILL FEATURE CASES OF					
		NORTH AFRICA	CORRUPTION IN	9,368.	WIRE	0.		FMV
			TO PROMOTE THE					
			ADOPTION OF A LAW					
		MIDDLE EAST AND	THAT WOULD FACILITATE					
		NORTH AFRICA	THE CREATION OF A	8,975.	WIRE	0.		FMV
			TO PROMOTE TUNISIA'S					
			ACCESSION TO EITI BY					
		MIDDLE EAST AND	RAISING AWARENESS					
		NORTH AFRICA	AMONG A WIDE RANGE OF	10,000.	WIRE	0.		FMV
			TO PROMOTE TUNISIA'S					
			ACCESSION TO EITI BY					
		MIDDLE EAST AND	RAISING AWARENESS					
		NORTH AFRICA	AMONG A WIDE RANGE OF	10,000.	WIRE	0.		FMV

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by
	the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

3 Enter total number of other organizations or entities

49

Part II	Continuation o	f Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	990), Part II, line 1	1)	r age z
1 (a) Name	e of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
				TO PROMOTE GOOD					
				GOVERNANCE AND					
				TRANSPARENCY WITHIN					
			ASIA PACIFIC	THE PHILIPPINES' BY	71,687.	WIRE	0.		FMV
				TO RUN A NATURAL					
				RESOURCE MANAGEMENT					
				COURSE FOR SENIOR					
			EUROPE	GOVERNMENT OFFICIALS.	79,843.	WIRE	0.		FMV
				TO PROVIDE SUPPORT TO					
				THE FRANCOPHONE					
			SUB SAHARAN	AFRICA KNOWLEDGE HUB					
			AFRICA	TO BUILD THE CAPACITY	114,000.	WIRE	0.		FMV
				TO ORGANIZE A GLOBAL					
				ADVANCED EXECUTIVE					
				EDUCATION COURSE -					
			EUROPE	ENTITLED 'REVERSING	127,225.	WIRE	0.		FMV
				TRAIN 12 JOURNALISTS					
				LOCATED IN SOUTHERN					
			MIDDLE EAST AND	PHOSPHATE PRODUCING					
			NORTH AFRICA	REGIONS OF TUNISIA,	10,000.	WIRE	0.		FMV
				TO BUILD THE CAPACITY					
				OF CIVIL SOCIETY					
			SUB SAHARAN	ORGANIZATIONS AND					
			AFRICA	COMMUNITIES IN ZAMBIA	49,296.	WIRE	0.		FMV
				TO ORGANIZE AND					
				MEDIATE A DEBATE					
			MIDDLE EAST AND	BETWEEN					
			NORTH AFRICA	REPRESENTATIVES OF	7,268.	WIRE	0.		FMV
				TO RAISE AWARENESS					
				AMONG YOUTH GROUPS					
			MIDDLE EAST AND	AND UNIVERSITY					
			NORTH AFRICA	STUDENTS IN TUNISIA	9,987.	WIRE	0.		FMV
				TO ANALYZE THE					
				EVOLUTION OF THE					
				EXTRACTIVE INDUSTRIES					
			SOUTH AMERICA	SECTOR (HYDROCARBON	70,800.	WIRE	0.		FMV

Part II	Continuation o	f Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	990), Part II, line 1	1)	r age z
1 (a) Name	e of organization	(b) IRS code section and EIN (if applicable)	(a) Pagion	(d) Purpose of grant	(e) Amount	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
				TO CONTINUE PROMOTING					
				TRANSPARENCY WITHIN					
				BOLIVIA'S EXTRACTIVE					
			SOUTH AMERICA	SECTOR BY	65,000.	WIRE	0.		FMV
				TO INCREASE EI					
				TRANSPARENCY IN					
				MEXICO BY DEVELOPING					
			NORTH AMERICA	REPORTS AND	65,000.	WIRE	0.		FMV
				TO IDENTIFY NATIONAL					
				OIL REVENUES					
				GENERATED IN 2013 IN					
			SOUTH AMERICA	ECUADOR AND THEIR	15,000.	WIRE	0.		FMV
				TO PROMOTE CONDITIONS					
				THAT FOSTER AN					
				INCREASE IN PERU'S					
			SOUTH AMERICA	EXTRACTIVE REVENUES	65,000.	WIRE	0.		FMV
				TO RAISE AWARENESS ON					
				THE PROVISIONS					
			MIDDLE EAST AND	REGULATING THE					
			NORTH AFRICA	NATURAL RESOURCE	10,000.	WIRE	0.		FMV
				TO SEEK THE					
				DISCLOSURE OF					
			MIDDLE EAST AND	INFORMATION ABOUT THE					
			NORTH AFRICA	AMOUNT OF PHOSPHATE	10,686.	WIRE	0.		FMV
				TO BRING TOGETHER KEY	·				
				STAKEHOLDERS FROM					
				GOVERNMENT, THE					
			ASIA PACIFIC	NATIONAL OIL COMPANY	49,078.	WIRE	0.		FMV
				TO UNDERTAKE					
				MULTI-STAKEHOLDER					
				DIALOGUES AND DRAFT A					
			ASIA PACIFIC	REGIONAL ASEAN	172,217.	WIRE	0.		FMV
				TO FOSTER EFFECTIVE	, , , , , , , , , , , , , , , , , , ,				
				AND CONSISTENT					
			SUB SAHARAN	OVERSIGHT BY THE					
			AFRICA	MEDIA OF EXTRACTIVE	80,433.	WIRE	0.		FMV

Part II C		f Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	990). Part II. line	1)	r age z
1	organization	(b) IRS code section and EIN (if applicable)	(a) Pagion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
				TO PROMOTE TUNISIA'S					
				ACCESSION TO EITI BY					
			MIDDLE EAST AND	RAISING AWARENESS					
			NORTH AFRICA	AMONG A WIDE RANGE OF	10,000.	WIRE	0.		FMV
				TO COVER PROJECT AND					
				STAFF EXPENSES FOR					
				EURASIA EI KNOWLEDGE					
			EUROPE	HUB'S OPERATIONS TO	54,255.	WIRE	0.		FMV
				TO RAISE AWARENESS					
				AMONG CITIZENS AND					
			MIDDLE EAST AND	JOURNALISTS AT THE					
			NORTH AFRICA	KEF AND JENDOUBA	9,829.	WIRE	0.		FMV
				TO IDENTIFY GAPS IN					
				THE LEGISLATIVE					
			MIDDLE EAST AND	FRAMEWORK REGULATING					
			NORTH AFRICA	THE EXTRACTIVE	10,000.	WIRE	0.		FMV
				TO BUILD LUTA					
				HAMUTUK'S KNOWLEDGE					
				AND THAT OF THEIR					
			ASIA PACIFIC	PARTNERS TO	43,625.	WIRE	0.		FMV
				TO RAISE AWARENESS ON					
				EI-RELATED ISSUES					
			MIDDLE EAST AND	AMONG LOCAL CITIZENS					
			NORTH AFRICA	IN GAFSA.	10,614.	WIRE	0.		FMV
				TO CONDUCT					
				AWARENESS-RAISING					
				WORKSHOPS ON EITI AND					
			ASIA PACIFIC	OTHER SUBNATIONAL	49,929.	WIRE	0.		FMV
				THIS PROJECT TARGETED					
				UNEMPLOYED GRADUATES					
			MIDDLE EAST AND	AND CSO MEMBERS IN					
			NORTH AFRICA	THE MINING BASIN TO	10,000.	WIRE	0.		FMV
				TO PROVIDE GENERAL					
				INTERIM BUDGET					
				SUPPORT TO PWYP					
			NORTH AMERICA	CANADA TO ENABLE THE	24,500.	WIRE	0.		FMV

Part II	Continuation o	f Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	990), Part II, line 1	1)	r age z
1 (a) Name	e of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
				TO CONTINUE					
				ADDRESSING THE					
			SUB SAHARAN	KNOWLEDGE AND SKILLS					
			AFRICA	GAP AMONGST	35,222.	WIRE	0.		FMV
				TO CONTINUE TO BUILD					
				THE CAPACITY OF					
				VIETNAMESE CIVIL					
			ASIA PACIFIC	SOCIETY ORGANIZATIONS	37,926.	WIRE	0.		FMV
				TO PROVIDE TECHNICAL					
				ASSISTANCE AND SHARE					
				LESSONS LEARNED FROM					
			ASIA PACIFIC	THE INDONESIA	58,848.	WIRE	0.		FMV
				TO PROVIDE SUPPORT TO					
				THE LATIN AMERICA					
				REGIONAL KNOWLEDGE					
			SOUTH AMERICA	HUB TO CONTINUE	83,000.	WIRE	0.		FMV
				TO PROVIDE TECHNICAL	·				
				AND LOGISTICAL					
				SUPPORT TO CIVIL					
			ASIA PACIFIC	SOCIETY PARTNERS IN	69,529.	WIRE	0.		FMV
				TO ESTABLISH A	,				
				SUSTAINABLE,					
			MIDDLE EAST AND	TECHNICALLY SAVVY AND					
			NORTH AFRICA	ACTIVE COALITION OF	49,980.	WIRE	0.		FMV
				TO UNDERTAKE A STUDY	·				
				TO ASSESS (WITH A					
			SUB SAHARAN	FOCUS ON FISCAL					
			AFRICA	PROVISIONS) THE	20,000.	WIRE	0.		FMV
				TO DELIVER CAPACITY	·				
				BUILDING WORKSHOPS ON					
				RESOURCE GOVERNANCE					
			ASIA PACIFIC	TO CSOS AND CBOS IN	50,000.	WIRE	0.		FMV
				TO PROMOTE	, , , , , , , , , , , , , , , , , , ,				
				TRANSPARENCY AND					
				ACCOUNTABILITY IN THE					
			ASIA PACIFIC	MANAGEMENT OF	47,352.	WIRE	0.		FMV

Scriedule F (Form 990)	11111 011	THE REPORTED	GOVERNMEN INDI		20 11	<u> </u>		Page Z
Part II Continuation	of Grants and Other	Assistance to Organiz	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line	1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			TO ORGANIZE A SERIES					
			OF EITI TRAINING					
		MIDDLE EAST AND	COURSES FOR					
		NORTH AFRICA	MID-CAREER	11,794.	WIRE	0.		FMV
			TO ORGANIZE TRAINING	,				
			COURSES FOR CSOS,					
		MIDDLE EAST AND	GOVERNMENT					
		NORTH AFRICA	REPRESENTATIVES, AND	15,914.	WIRE	0.		FMV
			TO PROMOTE TUNISIA'S					
			ACCESSION TO EITI BY					
		MIDDLE EAST AND	RAISING AWARENESS					
		NORTH AFRICA	AMONG A WIDE RANGE OF	20,000.	WIRE	0.		FMV
			TO RAISE AWARENESS ON					
			EXTRACTIVE INDUSTRIES					
		MIDDLE EAST AND	GOVERNANCE AMONG A					
		NORTH AFRICA	WIDE RANGE OF	9,300.		0.		FMV
			TO FINANCE THE STAFF					
		EUROPE (INCLUDING	AND OTHER OPERATIONAL					
		ICELAND &	COSTS OF THE UK					
		GREENLAND)	SUBSIDIARY	465,718.	WIRE	0.		FMV
				L	I.	I		I

	ther Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.							
Part III can be duplicated if a	additional space is need	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)	

Schedule F (Form 990) 2014 Part IV | Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	X Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	X Yes	☐ No

Schedule F (Form 990) 2014

Schedule F (Form 990) 2014 Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

PART I, LINE 2:

THE STAFF WILL COMMUNICATE WITH THE GRANTEE DURING PROJECT IMPLEMENTATION AND HELP THEM TO THINK THROUGH THE SPECIFIC MILESTONES TO BE ACHIEVED. ALL THE GRANTEES ARE REQUIRED TO REPORT AT LEAST ANNUALLY TO NGRI AND RESTATE THE PROJECT'S OBJECTIVES/ OUTCOMES AND ACTIVITIES AS STATED IN THE ORIGINAL PROPOSAL; EXPLAIN WHICH ACTIVITIES WERE ACCOMPLISHED AND WHICH WERE NOT; EXPLAIN ANY VARIANCES FROM THE ORIGINAL PROPOSAL; EXPLAIN THE MAIN PROJECT CHALLENGES, AND HOW THE GRANTEE RESPONDED TO THEM; DESCRIBE THE PRINCIPAL LESSONS LEARNED; DESCRIBE ANY UNFORESEEN DEVELOPMENTS THAT HAVE POSITIVELY OR NEGATIVELY AFFECTED THE PROJECT.

PART II, COLUMN (D):

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TO RAISE AWARENESS ON CURRENT EI GOVERNANCE PROCESSES AND PROBLEMS IN LIBYA AMONGST THE GENERAL PUBLIC, CSOS AND MEDIA OUTLETS

REGION: SUB SAHARAN AFRICA

(D) PURPOSE OF GRANT: TO CONTINUE ADDRESSING THE KNOWLEDGE AND SKILLS GAP AMONGST JOURNALISTS, INCREASE THE QUANTITY AND QUALITY OF COVERAGE OF EXTRACTIVE-RELATED ISSUES, AND DEVELOP MECHANISMS FOR MEDIA CAPACITY BUILDING ON EXTRACTIVE GOVERNANCE IN UGANDA

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TO PROMOTE TUNISIA'S ACCESSION TO EITI BY RAISING AWARENESS AMONG A WIDE RANGE OF STAKEHOLDERS.

Page 5

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TO PROMOTE TUNISIA'S ACCESSION TO EITI BY RAISING AWARENESS AMONG A WIDE RANGE OF STAKEHOLDERS.

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TO CREATE A 13-MINUTE DOCUMENTARY, WHICH WILL

FEATURE CASES OF CORRUPTION IN TUNISIA'S EI SECTOR.

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TO PROMOTE THE ADOPTION OF A LAW THAT WOULD FACILITATE THE CREATION OF A PARLIAMENTARY SUB-COMMITTEE OF MULTIDISCIPLINARY HYDROCARBONS AND MINING EXPERTS TO PROVIDE SUPPORT TO THE NATIONAL CONSTITUENT ASSEMBLY'S (NCA- PARLIAMENT) ENERGY COMMITTEE.

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TO PROMOTE TUNISIA'S ACCESSION TO EITI BY RAISING AWARENESS AMONG A WIDE RANGE OF STAKEHOLDERS.

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TO PROMOTE TUNISIA'S ACCESSION TO EITI BY RAISING AWARENESS AMONG A WIDE RANGE OF STAKEHOLDERS.

REGION: ASIA PACIFIC

(D) PURPOSE OF GRANT: TO PROMOTE GOOD GOVERNANCE AND TRANSPARENCY WITHIN THE PHILIPPINES' BY BUILDING CAPACITY OF OVERSIGHT ACTORS TO MONITOR THE MINING SECTOR AND STRENGTHENING THE NETWORK OF CIVIL SOCIETY

ORGANIZATIONS WHO ARE PART OF THE BANTAY KITA NETWORK.

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

REGION: SUB SAHARAN AFRICA

(D) PURPOSE OF GRANT: TO PROVIDE SUPPORT TO THE FRANCOPHONE AFRICA KNOWLEDGE HUB TO BUILD THE CAPACITY OF CIVIL SOCIETY, PARLIAMENTARIANS, THE MEDIA, AND SUB-NATIONAL GOVERNMENT OFFICIALS TO INFLUENCE GOVERNANCE OF THE EXTRACTIVE SECTOR IN THEIR REGION.

REGION: EUROPE

(D) PURPOSE OF GRANT: TO ORGANIZE A GLOBAL ADVANCED EXECUTIVE EDUCATION COURSE - ENTITLED 'REVERSING THE RESOURCE CURSE' - FOR CIVIL SOCIETY, GOVERNMENT OFFICIALS, INTERNATIONAL AGENCIES, ACADEMICS, JOURNALISTS, PARLIAMENTS, STATE-OWNED ENTERPRISES AND THE PRIVATE SECTOR, DEVELOPED THROUGH A COLLABORATION BETWEEN NRGI AND SPP.

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TRAIN 12 JOURNALISTS LOCATED IN SOUTHERN PHOSPHATE PRODUCING REGIONS OF TUNISIA, ON NATURAL RESOURCE-RELATED CONCEPTS AND THE EITI.

REGION: SUB SAHARAN AFRICA

(D) PURPOSE OF GRANT: TO BUILD THE CAPACITY OF CIVIL SOCIETY ORGANIZATIONS AND COMMUNITIES IN ZAMBIA THROUGH EITI TRAININGS.

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TO ORGANIZE AND MEDIATE A DEBATE BETWEEN REPRESENTATIVES OF CPG -A TUNISIAN STATE-OWNED COMPANY , MEMBERS OF RELEVANT MINISTRIES, AND A SAMPLE OF YOUTH GROUPS FROM THE REGION.

Schedule F (Form 990) 2014 Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TO RAISE AWARENESS AMONG YOUTH GROUPS AND UNIVERSITY STUDENTS IN TUNISIA ABOUT THE BENEFITS OF GOOD GOVERNANCE AND TRANSPARENCY IN THE EXTRACTIVE INDUSTRIES THROUGH A SERIES OF CONFERENCES AND DISTRIBUTION OF INFORMATION MATERIALS.

REGION: SOUTH AMERICA

(D) PURPOSE OF GRANT: TO ANALYZE THE EVOLUTION OF THE EXTRACTIVE INDUSTRIES SECTOR (HYDROCARBON AND MINING) IN COLOMBIA.

REGION: SOUTH AMERICA

(D) PURPOSE OF GRANT: TO CONTINUE PROMOTING TRANSPARENCY WITHIN BOLIVIA'S EXTRACTIVE SECTOR BY FACILITATING A PUBLIC DISCUSSION ON REVENUE DISTRIBUTION AND SPENDING PRACTICES.

REGION: NORTH AMERICA

(D) PURPOSE OF GRANT: TO INCREASE EI TRANSPARENCY IN MEXICO BY DEVELOPING REPORTS AND DISSEMINATING INFORMATION ON THE EI SECTOR AND FACILITATING PUBLIC DISCUSSION ON MINING AND OIL ACTIVITIES, EXTRACTIVE REVENUE MANAGEMENT PRACTICES AS WELL AS OIL AND MINING CONTRACTS.

REGION: SOUTH AMERICA

(D) PURPOSE OF GRANT: TO IDENTIFY NATIONAL OIL REVENUES GENERATED IN 2013 IN ECUADOR AND THEIR DISTRIBUTION AS WELL AS RELEVANT REGULATORY AND INSTITUTIONAL CHANGES.

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

REGION: SOUTH AMERICA

(D) PURPOSE OF GRANT: TO PROMOTE CONDITIONS THAT FOSTER AN INCREASE IN PERU'S EXTRACTIVE REVENUES WHILE DEVELOPING MECHANISMS FOR THE FAIR DISTRIBUTION OF THESE REVENUES AMONG DIFFERENT GEOGRAPHIC REGIONS AND ENSURING TRANSPARENCY IN THE GRANTING OF CONCESSIONS AND CONTRACTS.

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TO RAISE AWARENESS ON THE PROVISIONS REGULATING THE NATURAL RESOURCE SECTOR IN THE CURRENT CONSTITUTION; WHILE ENCOURAGING CSOS AND YOUTH GROUPS TO CONTEMPLATE HOW THESE PROVISIONS CAN BE ENHANCED IN THE NEW CONSTITUTION WITH THE GOAL OF IMPROVING RESOURCE GOVERNANCE IN LIBYA.

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TO SEEK THE DISCLOSURE OF INFORMATION ABOUT THE AMOUNT OF PHOSPHATE PRODUCED ANNUALLY BY THE GAFSA PHOSPHATE COMPANY.

REGION: ASIA PACIFIC

(D) PURPOSE OF GRANT: TO BRING TOGETHER KEY STAKEHOLDERS FROM GOVERNMENT, THE NATIONAL OIL COMPANY PETRONAS, INTERNATIONAL OIL AND GAS COMPANIES, POLITICAL PARTIES, ACADEMIA AND NON-GOVERNMENTAL ORGANIZATIONS TO DISCUSS THE CURRENT GOVERNING STRUCTURE OF THE MALAYSIAN OIL AND GAS INDUSTRY, AND THE CHALLENGES FACED IN IMPROVING TRANSPARENCY AND PUBLIC ACCOUNTABILITY.

REGION: ASIA PACIFIC

(D) PURPOSE OF GRANT: TO UNDERTAKE MULTI-STAKEHOLDER DIALOGUES AND DRAFT 432075 09-24-14

Schedule F (Form 990) 2014 Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

A REGIONAL ASEAN FRAMEWORK TO PROMOTE THE ENDORSEMENT OF EITI IMPLEMENTATION IN ASEAN COUNTRIES.

REGION: SUB SAHARAN AFRICA

(D) PURPOSE OF GRANT: TO FOSTER EFFECTIVE AND CONSISTENT OVERSIGHT BY THE MEDIA OF EXTRACTIVE RESOURCES AND REVENUES, CONTRIBUTING TO THEIR IMPROVED USE FOR THE PUBLIC GOOD IN TANZANIA.

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TO PROMOTE TUNISIA'S ACCESSION TO EITI BY RAISING AWARENESS AMONG A WIDE RANGE OF STAKEHOLDERS.

REGION: EUROPE

(D) PURPOSE OF GRANT: TO COVER PROJECT AND STAFF EXPENSES FOR EURASIA EI KNOWLEDGE HUB'S OPERATIONS TO ENABLE THE DELIVERY OF A COURSE ON REVENUE MANAGEMENT, IN LINE WITH RWI-NRC'S CORE COMPETENCIES.

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TO RAISE AWARENESS AMONG CITIZENS AND JOURNALISTS AT THE KEF AND JENDOUBA REGIONS ON EITI AND EI GOVERNANCE IN TUNISIA BY INCREASING THEIR ACCESS TO EI-RELATED INFORMATION.

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TO IDENTIFY GAPS IN THE LEGISLATIVE FRAMEWORK REGULATING THE EXTRACTIVE INDUSTRIES SECTOR IN LIBYA AND FIND WAYS TO ADDRESS THESE GAPS.

Page 5

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

REGION: ASIA PACIFIC

(D) PURPOSE OF GRANT: TO BUILD LUTA HAMUTUK'S KNOWLEDGE AND THAT OF THEIR PARTNERS TO UNDERSTAND THE SECTOR AND RE-ENERGIZE THE EITI PROCESS TO ENSURE THE RELEASE OF INFORMATION ABOUT THE MONEY RECEIVED AND HOW IT IS USED.

REGION: ASIA PACIFIC

(D) PURPOSE OF GRANT: TO CONDUCT AWARENESS-RAISING WORKSHOPS ON EITI AND OTHER SUBNATIONAL RESOURCE GOVERNANCE ISSUES IN 14 MYANMAR STATES.

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: THIS PROJECT TARGETED UNEMPLOYED GRADUATES AND CSO MEMBERS IN THE MINING BASIN TO HELP BUILD THEIR CAPACITY AND PROMOTE ACCOUNTABILITY MECHANISMS IN THE GOVERNANCE OF EXTRACTIVE REVENUES -- IN THIS CASE, PHOSPHATE REVENUES.

REGION: NORTH AMERICA

(D) PURPOSE OF GRANT: TO PROVIDE GENERAL INTERIM BUDGET SUPPORT TO PWYP CANADA TO ENABLE THE COALITION TO PURSUE ITS OVERALL OBJECTIVE FOR THE CANADIAN FEDERAL AND PROVINCIAL GOVERNMENTS TO DEVELOP AND IMPLEMENT POLICIES THAT CONTRIBUTE TO A TRANSPARENT AND ACCOUNTABLE GLOBAL EXTRACTIVE SECTOR

REGION: SUB SAHARAN AFRICA

(D) PURPOSE OF GRANT: TO CONTINUE ADDRESSING THE KNOWLEDGE AND SKILLS GAP AMONGST JOURNALISTS, INCREASE THE QUANTITY AND QUALITY OF COVERAGE OF EXTRACTIVE-RELATED ISSUES, AND DEVELOP MECHANISMS FOR MEDIA CAPACITY

Page 5

Part V | Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

BUILDING ON EXTRACTIVE GOVERNANCE IN GHANA.

REGION: ASIA PACIFIC

(D) PURPOSE OF GRANT: TO CONTINUE TO BUILD THE CAPACITY OF VIETNAMESE CIVIL SOCIETY ORGANIZATIONS (ESPECIALLY THE NEWLY ESTABLISHED MINING COALITION), GOVERNMENT BODIES, MPS AND JOURNALISTS ON EI GOVERNANCE.

REGION: ASIA PACIFIC

(D) PURPOSE OF GRANT: TO PROVIDE TECHNICAL ASSISTANCE AND SHARE LESSONS LEARNED FROM THE INDONESIA EXPERIENCE WITH PARTNERS BANTAY KITA (PHILIPPINES) AND PANNATURE/CODE (VIETNAM) TO SUPPORT SUBNATIONAL RESOURCE GOVERNANCE.

REGION: SOUTH AMERICA

(D) PURPOSE OF GRANT: TO PROVIDE SUPPORT TO THE LATIN AMERICA REGIONAL KNOWLEDGE HUB TO CONTINUE IMPLEMENTING THE ANNUAL DIPLOMA COURSES ON EXTRACTIVE INDUSTRIES WHILE EXPANDING THE SCOPE OF ITS RESEARCH PROJECTS.

REGION: ASIA PACIFIC

(D) PURPOSE OF GRANT: TO PROVIDE TECHNICAL AND LOGISTICAL SUPPORT TO CIVIL SOCIETY PARTNERS IN VIETNAM, CAMBODIA, THE PHILIPPINES, MALAYSIA AND TIMOR LESTE TO DELIVER NATIONAL LEVEL TRAININGS AND CONDUCT CROSS-COMPARATIVE RESEARCH ON EXTRACTIVE INDUSTRY GOVERNANCE TOPICS

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TO ESTABLISH A SUSTAINABLE, TECHNICALLY SAVVY AND ACTIVE COALITION OF CIVIL SOCIETY ORGANIZATIONS (PWYP AFFILIATED

Schedule F (Form 990) 2014 Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

COALITION SIMILAR TO THOSE IN IRAQ AND YEMEN) ENGAGED IN THE PROMOTION OF TRANSPARENCY AND ACCOUNTABILITY WITHIN THE EXTRACTIVE INDUSTRIES SECTOR IN TUNISIA.

REGION: SUB SAHARAN AFRICA

(D) PURPOSE OF GRANT: TO UNDERTAKE A STUDY TO ASSESS (WITH A FOCUS ON FISCAL PROVISIONS) THE CAUSES FOR WEAK REVENUE COLLECTION AND MANAGEMENT PRACTICES IN BURKINA FASO TO PROVIDE RECOMMENDATIONS FOR THE UPCOMING REVISION OF THE MINING CODE AND TO IMPROVE FUTURE EITI REPORTING ON THIS AREA.

REGION: ASIA PACIFIC

(D) PURPOSE OF GRANT: TO DELIVER CAPACITY BUILDING WORKSHOPS ON RESOURCE GOVERNANCE TO CSOS AND CBOS IN YANGON, RAKHINE, KACHIN AND SHAN DISTRICTS.

REGION: ASIA PACIFIC

(D) PURPOSE OF GRANT: TO PROMOTE TRANSPARENCY AND ACCOUNTABILITY IN THE MANAGEMENT OF EXTRACTIVE INDUSTRIES IN KACHIN BY RAISING AWARENESS AMONG CSOS, LOCAL ACTIVISTS, COMMUNITY LEADERS AND OTHER LOCAL STAKEHOLDERS ON NATURAL RESOURCE GOVERNANCE AND EITI.

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TO ORGANIZE A SERIES OF EITI TRAINING COURSES FOR MID-CAREER JOURNALISTS.

REGION: MIDDLE EAST AND NORTH AFRICA

Part V | Supplemental Information

Schedule F (Form 990) 2014

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

(D) PURPOSE OF GRANT: TO ORGANIZE TRAINING COURSES FOR CSOS, GOVERNMENT REPRESENTATIVES, AND OIL COMPANY REPRESENTATIVES IN ORDER TO ENCOURAGE THESE ACTORS TO CREATE A MULTI-STAKEHOLDER GROUP THAT IS REQUIRED FOR EITI IMPLEMENTATION IN TUNISIA.

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TO PROMOTE TUNISIA'S ACCESSION TO EITI BY RAISING AWARENESS AMONG A WIDE RANGE OF STAKEHOLDERS.

REGION: MIDDLE EAST AND NORTH AFRICA

(D) PURPOSE OF GRANT: TO RAISE AWARENESS ON EXTRACTIVE INDUSTRIES GOVERNANCE AMONG A WIDE RANGE OF STAKEHOLDERS INCLUDING REPRESENTATIVES FROM OIL COMPANIES, MINISTRIES, MEDIA OUTLETS, THE CENTRAL BANK AND THE GENERAL PUBLIC THROUGH THE ELABORATION AND DISSEMINATION OF A STUDY ON THE EI SECTOR IN LIBYA.

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 **2014**

Open to Public Inspection

Name of the organization					•		Employer identification number
		OVERNANCE 1	INSTITUTE				20-4451390
Part I General Information on Grants a	nd Assistance						
1 Does the organization maintain records		•	•	•	,	•	
criteria used to award the grants or assis							X Yes No
2 Describe in Part IV the organization's pro							
Part II Grants and Other Assistance to	-				anization answered "\	es" to Form 990, Part	IV, line 21, for any
recipient that received more than s	i ' 	<u> </u>	1 '		(f) Method of	1 () 5	
Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE PROJECT ON GOVERNMENT							TO PROMOTE TRANSPARENCY,
OVERSIGHT, INC 1100 G STREET							ACCOUNTABILITY, AND
NW, SUITE 500 - WASHINGTON, DC							OVERSIGHT WITHIN THE U.S.
20005-3806	52-1739443	501(C)(3)	23,000.	0.			EXTRACTIVE INDUSTRIES, IN
VIRGINIA POLYTECHNIC INSTITUTE AND							TO SURVEY AND ASSESS
STATE UNIVERSITY - NORTH END							POSSIBLE TOPICS AND DATA
CENTER 300 TURNER STREET NW, SUITE							SOURCES FOR THE FIRST
4200 - BLACKSBURG, VA 24061	54-6001805	501(C)(3)	5,000.	0.			REPORT OF THE US
2 Enter total number of section 501(c)(3) a	nd government o	rganizations listed in t	he line 1 table			1	<u>2.</u>
3 Enter total number of other organizations							0.

Part III Grants and Other Assistance to Domestic Individuals Part III can be duplicated if additional space is needed.	. Complete if the	organization answe	ered "Yes" to Form 9	90, Part IV, line 22.	
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
Part IV Supplemental Information. Provide the information req	uired in Part I, lin	e 2, Part III, columr	n (b), and any other a	dditional information.	
PART I, LINE 2:					
THE STAFF WILL COMMUNICATE WITH TH	E GRANTE	E DURING F	ROJECT IMP	LEMENTATION	
AND HELP THEM TO THINK THROUGH THE	SPECIFI	C MILESTON	IES TO BE A	CHIEVED. ALL	
THE GRANTEES ARE REQUIRED TO SEND	OUT THE	REPORTS ON	I AN ANNUAL	BASIS TO	
NRGI AND RESTATE THE PROJECT'S OBJ	ECTIVES/	OUTCOMES A	ND ACTIVIT	IES AS STATED	
IN THE ORIGINAL PROPOSAL; EXPLAIN	WHICH AC	TIVITIES W	VERE ACCOMP	LISHED AND	
WHICH WERE NOT; EXPLAIN ANY VARIAN	CES FROM	THE ORIGI	NAL PROPOS	AL; EXPLAIN	
THE MAIN PROJECT CHALLENGES, AND H	OW THE G	RANTEE RES	SPONDED TO	THEM;	
DESCRIBE THE PRINCIPAL LESSONS LEA	RNED; DE	SCRIBE ANY	UNFORESEE	N	

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Part I Questions Regarding Compensation

Department of the Treasury

Internal Revenue Service

NATURAL RESOURCE GOVERNANCE INSTITUTE

Employer identification number 20-4451390

	·		Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	X	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2014

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred in prior Form 990
(1) DANIEL KAUFMANN	(i)	307,500.	18,111.	6,289.	35,655.	25,969.	393,524.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) LUCY BERKOWITZ	(i)	164,327.	0.	4,097.	21,926.	21,417.	211,767.	0.
CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) SUNEETA KAIMAL	(i)	150,119.	7,500.	158.	14,261.	9,280.	181,318.	0.
DEPUTY DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) PATRICK HELLER	(i)	156,330.	4,500.	446.	14,851.	29,430.	205,557.	0.
SENIOR LEGAL ADVISOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) ALEXANDRA GILLIES	(i)	129,413.	6,500.	68.	12,294.	9,579.	157,854.	0.
DIRECTOR OF GOVERNANCE	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) PATRICIA KARAM	(i)	122,679.	3,000.	166.	12,053.	32,149.	170,047.	0.
DIRECTOR OF MIDDLE EAST & NORTH AFRI	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.	Part III Supplemental Information
	Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

. Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

► Attach to Form 990 or 990-EZ.

Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

NATURAL RESOURCE GOVERNANCE INSTITUTE

Employer identification number 20-4451390

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: THE NATURAL RESOURCE GOVERNANACE INSTITUTE("NRGI") IS A NON-PROFIT POLICY INSTITUTE AND GRANTMAKING ORGANIZATION THAT PROMOTES THE RESPONSIBLE MANAGEMENT OF OIL, GAS AND MINERAL RESOURCES FOR THE PUBLIC GOOD. WITH EFFECTIVE REVENUE MANAGEMENT, CITIZEN ENGAGEMENT AND REAL GOVERNMENT ACCOUNTABILITY, NATURAL RESOURCE WEALTH CAN DRIVE DEVELOPMENT AND NATIONAL GROWTH. NRGI PROVIDES THE EXPERTISE, FUNDING AND TECHNICAL ASSISTANCE TO HELP COUNTRIES REALIZE THESE BENEFITS.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: NRGI IS A NON-PROFIT POLICY INSTITUTE AND GRANTMAKING ORGANIZATION THAT PROMOTES THE RESPONSIBLE MANAGEMENT OF OIL, GAS AND MINERAL RESOURCES FOR THE PUBLIC GOOD. WITH EFFECTIVE REVENUE MANAGEMENT, CITIZEN ENGAGEMENT AND REAL GOVERNMENT ACCOUNTABILITY, NATURAL RESOURCE WEALTH CAN DRIVE DEVELOPMENT AND NATIONAL GROWTH. NRGI PROVIDES THE EXPERTISE, FUNDING AND TECHNICAL ASSISTANCE TO HELP COUNTRIES REALIZE THESE BENEFITS.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: MYANMAR, TUNISIA AND UGANDA. FOR EXAMPLE, NRGI WAS REQUESTED TO PROVIDE TRAINING AND INPUTS TO THE CONSTITUTIONAL REFORM PROCESS IN TUNISIA; IN PARTICULAR, ADVISING MPS ON THE PLACE OF EXTRACTIVES IN THE CONSTITUTION VIS-A-VIS THE REGULATORY FRAMEWORK. IN ADDITION TO IN-COUNTRY TRAINING AND PROVISION OF INPUTS TO SPECIFIC LEGISLATION AND POLICIES, NRGI ALSO PARTICIPATED IN INTERNATIONAL FORA SUCH AS THE PARLIAMENTARY CONFERENCE ON GROWTH FOR DEVELOPMENT, ORGANIZED BY THE LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2014)

432211 08-27-14

Name of the organization

NATURAL RESOURCE GOVERNANCE INSTITUTE

COMMONWEALTH PARLIAMENTARY ASSOCIATION. NRGI REACHED MPS AND STAFFERS

FROM 30 LEGISLATURES TO EXPLORE PRACTICAL WAYS OF WORKING MORE

EFFECTIVELY, AS WELL AS BUILDING A SUPPORT NETWORK AMONG DELEGATES TO

ENABLE THEM TO CONTINUE TO SHARE KNOWLEDGE, EXPERTISE AND ADVISE.

KNOWLEDGE HUBS: IN 2014, NRGI COMPLETED AN EXTERNAL EVALUATION OF THE REGIONAL KNOWLEDGE HUB PROGRAM, FOCUSING ON THE IMPACT OF THE FOUR OLDEST HUBS: ANGLOPHONE AFRICA, FRANCOPHONE AFRICA, EURASIA AND LATIN AMERICA HUBS. THE EVALUATIONS FOUND THE REGIONAL KNOWLEDGE HUBS ARE RELEVANT TO REGIONAL CONTEXTS AND STAKEHOLDERS, AND HUBS ARE EFFECTIVE AT PROVIDING COURSES THAT YIELD HIGH LEVELS OF STUDENT SATISFACTION.

THEY STRESSED THAT THE APPROACH OF PARTNERING WITH UNIVERSITIES AND POLICY CENTERS LEAVE A LEGACY OF CAPACITY IN EACH REGION, WHICH IS DISTINCTIVE TO NRGI. NRGI GATHERED PARTNERS FROM THE 5 REGIONAL HUBS IN JOGJAKARTA, INDONESIA, TO DISCUSS FINDINGS OF EXTERNAL EVALUATIONS AND REFLECT ON HOW TO FURTHER IMPROVE THE WORK OF THE HUBS GOING FORWARD.

MEDIA TRAINING: NRGI'S MEDIA PROGRAM OFFERS TRAINING TO JOURNALISTS TO

IMPROVE THEIR ABILITY TO REPORT ABOUT OIL, GAS AND MINERALS. AS PART OF

A SIX-MONTH TRAINING, JOURNALISTS FROM GHANA, TANZANIA, AND UGANDA

CONVENED IN KAMPALA FOR A 10-DAY COURSE ON COVERING THE OIL, GAS, AND

MINING SECTORS THIS REGIONAL FOUNDATION COURSE WAS FOLLOWED BY THREE

PARALLEL NATIONAL COURSES IN EACH COUNTRY. THE ACCUMULATED LEARNING AND

EXPERIENCE FROM FOUR YEARS OF IMPLEMENTING THE PROGRAM - CONSISTING OF

A KNOWLEDGE AND SKILLS CURRICULUM - HAS ENABLED NRGI TO SHARE GLOBALLY

OUR MODULES, RESOURCES, AND TOOLS FOR JOURNALISTS ON HOW TO REPORT

EFFECTIVELY ON GOVERNANCE ISSUES IN THE OIL, GAS, AND MINERAL SECTORS.

NATURAL RESOURCE GOVERNANCE INSTITUTE

Employer identification number 20-4451390

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

INCLUDING NEW GRANTS TO SUPPORT NGOS THROUGHOUT THE ASIAN REGION. NRGI

RECEIVED SUPPORT FROM USAID TO SUPPORT STRENGTHENING EXISTING

PARTNERSHIPS WITHIN AND AMONG CIVIL SOCIETY IN CAMBODIA, INDONESIA,

MALAYSIA, THE PHILIPPINES, TIMOR LESTE, AND VIETNAM. THE PROJECT WAS

ENVISIONED AS A FRAMEWORK TO FACILITATE THE SHARING OF EXPERIENCES

AMONG PARTNERS TO SUPPORT REGIONAL CAPACITY BUILDING AND ADVOCACY, AND

TO PROMOTE MORE TRANSPARENT AND ACCOUNTABLE MANAGEMENT OF EXTRACTIVES

SECTOR RESOURCES. BUILDING ON NRGI'S PREVIOUS ENGAGEMENT IN THE REGION

TO PROMOTE GREATER TRANSPARENCY AND ACCOUNTABILITY OF EXTRACTIVES, THE

PARTNERSHIP TARGETS CHANGE AT REGIONAL, NATIONAL AND SUBNATIONAL

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

LEGISLATION WHILE ENSURING THE DATA IS PRESENTED IN A USEFUL AND

ACCESSIBLE FORM. NRGI, IN COLLABORATION WITH OTHER MEMBERS OF THE

UNITED NATIONS SUSTAINABLE DEVELOPMENT SOLUTIONS NETWORK THEMATIC

WORKING GROUP ON EXTRACTIVE AND LAND, CONTRIBUTED TO THE DEVELOPMENT

AND REFINEMENT OF PROPOSED INDICATORS FOR THE SDGS. LASTLY, NRGI MADE

PROGRESS IN PREPARING FOR THE LATEST VERSION OF THE RESOURCE GOVERNANCE

INDEX.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

TECHNICAL ASSISTANCE:

NRGI PROVIDES LEGAL AND ECONOMIC ANALYSES OF DRAFT OIL AND MINING LAWS

AND OF FISCAL REGIMES FOR MANAGING RESOURCE WEALTH. HIGHLIGHTS OF

NRGI'S TECHNICAL ASSISTANCE WORK IN 2014 INCLUDES CONTINUED GOVERNMENT

ADVISORY SERVICES TO GUINEA, INDONESIA, LIBERIA, LIBYA, GHANA AND

ADVISORI SERVICES TO GUINEA, INDONESIA, LIBERIA, LIBIA, GHANA AND

LEVELS.

Name of the organization

NATURAL RESOURCE GOVERNANCE INSTITUTE

Employer identification number 20-4451390

UGANDA, THE LAUNCH OF WWW.RESOURCECONTRACTS.ORG, AND COMPLETION OF
ORIGINAL RESEARCH ON NATURAL RESOURCE FUNDS AND NATIONAL OIL COMPANIES.

GOVERNMENT ASSISTANCE: IN2014, NRGI PROVIDED DIRECT ASSISTANCE TO THE

GOVERNMENTS OF GUINEA, INDONESIA, LIBERIA, GHANA AND UGANDA, AMONG

OTHERS. FOR EXAMPLE, IN GUINEA, NRGI'S ONGOING TECHNICAL ASSISTANCE

WORK CONTRIBUTED TO THE GOVERNMENT'S EFFORTS TO CREATE A MORE STABLE

LEGAL FRAMEWORK FOR MINING AND TO ENHANCE THE MANAGEMENT OF NATURAL

RESOURCE CONTRACTS. NRGI HAS BEEN PROVIDING TECHNICAL SUPPORT TO THE

MINISTRY OF MINES SINCE 2011, AND HAS WORKED CLOSELY WITH THE MINING

CONTRACT REVIEW TECHNICAL COMMITTEE SINCE ITS INCEPTION.

CONTRACT TRANSPARENCY AND ANALYSIS: NRGI AND ITS PARTNERS CONTINUED TO

PROMOTE STRONGER ANALYSIS AND MONITORING, TO MAXIMIZE THE BENEFITS OF

DISCLOSURE. ALONG WITH THE COLUMBIA CENTER ON SUSTAINABLE INVESTMENT

AND THE WORLD BANK GROUP, WE LAUNCHED WWW.RESOURCECONTRACTS.ORG, WHICH

BY THE END OF 2014 HOSTED CLOSE TO OVER 350 CONTRACTS, WITH

USER-FRIENDLY SUMMARIES OF KEY TERMS TO FACILITATE BROADER PUBLIC

UNDERSTANDING AND USE. NRGI ALSO TRAINED CIVIL SOCIETY ACTORS IN

AFRICA, LATIN AMERICA AND ASIA ON CONTRACT ANALYSIS AND MONITORING, AND

PROVIDED GRANTS AND MENTORSHIP TO CIVIL SOCIETY GROUPS IN FIVE

FRANCOPHONE AFRICAN COUNTRIES TO CARRY OUT INNOVATIVE MONITORING

PROJECTS.

LEGAL AND ECONOMIC RESEARCH: OVER THE COURSE OF 2014, NRGI AND THE VALE

COLUMBIA CENTER WORKED TO FINALIZE A WIDE-RANGING GLOBAL RESEARCH

PROJECT ON THE GOVERNANCE OF NATURAL RESOURCE FUNDS, WHICH WAS RELEASED

WITH A SET OF FIVE POLICY BRIEFS (ON INSTITUTIONAL STRUCTURE OF NATURAL

60

Schedule O (Form 990 or 990-EZ) (2014)

Name of the organization **Employer identification number** NATURAL RESOURCE GOVERNANCE INSTITUTE 20-4451390 RESOURCE FUNDS, FISCAL RULES, INVESTMENT RULES AND PROCEDURES, FUND TRANSPARENCY AND INDEPENDENT OVERSIGHT) AND 18 CASE STUDIES OF INDIVIDUAL FUNDS. OUR RESEARCH ON NATIONAL OIL COMPANIES, AND PARTICULARLY ON THE TYPES OF INSTITUTIONAL ARRANGEMENTS GOVERNING RELATIONSHIPS BETWEEN THESE ENTITIES AND OTHER GOVERNMENT BODIES, CONTINUED TO IMPACT OUR WORK. NRGI LAUNCHED A NEW STUDY, "REFORMING NATIONAL OIL COMPANIES: NINE RECOMMENDATIONS", WHICH WAS BASED UPON A SURVEY OF THE EXPERIENCES OF STATE-OWNED COMPANIES WORLDWIDE: THE STUDY OFFERS PRACTICAL SUGGESTIONS TO INFORM DECISIONS ABOUT HOW TO STRUCTURE NOCS, DEVELOP THEIR COMMERCIAL MANDATES AND PROVIDE ADEQUATE INTERNAL AND PUBLIC OVERSIGHT. IT SERVED AS THE BASIS FOR DISCUSSIONS WITH GOVERNMENT OFFICIALS SEEKING TO DEVELOP OR REFORM THEIR NOCS IN COUNTRIES INCLUDING GHANA, TANZANIA, INDONESIA AND MYANMAR. EXPENSES \$ 1,365,397. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0. ADVOCACY EXPENSES \$ 904,776. INCLUDING GRANTS OF \$ 26,531. REVENUE \$ 0. FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES: GHANA, UNITED KINGDOM, LEBANON, BURMA, PERU FORM 990, PART VI, SECTION B, LINE 11: THE FORM 990 IS REVIEWED BY NRGI'S CHEIF FINANCIAL OFFICER AND THE BOARD AUDIT & FINANCE COMMITTEES.

NRGI'S BOARD MEMBERS AND STAFF ARE REQUIRED TO COMPLETE A CONFLICT OF Schedule O (Form 990 or 990-EZ) (2014)

FORM 990, PART VI, SECTION B, LINE 12C:

Schedule O (Form 990 or 990-EZ) (2	<u>(</u> 014)	Page 2
Name of the organization NATU	JRAL RESOURCE GOVERNANCE INSTITUTE	Employer identification number 20 – 4451390
INTEREST FORM TO D	DISCLOSE ANY CONFLICT OF INTEREST ON AN	ANNUAL BASIS.
COMPLETED FORMS AR	RE RETAINED AND MONITORED BY NRGI'S LEG	AL ASSOCIATE.
FORM 990, PART VI,	SECTION B, LINE 15:	
NRGI'S PRESIDENT S	SALARY IS APPROVED IN ADVANCE BY THE BO	ARD OF DIRECTORS IN
ACCORDANCE WITH IT	S CONFLICT OF INTEREST POLICY AFTER OB	TAINING AND RELYING
ON APPROPRIATE DAT	TA AS TO COMPARABILITY.	
	SECTION C, LINE 19:	
GOVERNING DOCUMENT	S AND CONFLICT OF INTEREST STATEMENT A	RE AVAILABLE UPON
REQUEST. FINANCIAL	STATEMENTS ARE POSTED ON OUR WEBSITE.	
FORM 990, PART IX,	LINE 11G, OTHER FEES:	
RESEARCHER FEE:		
PROGRAM SERVICE EX	(PENSES	21,093.
MANAGEMENT AND GEN	IERAL EXPENSES	18,827.
FUNDRAISING EXPENS	SES	0.
TOTAL EXPENSES		39,920.
OTHER PROFESSIONAL		
PROGRAM SERVICE EX	TPENSES	1,406,839.
MANAGEMENT AND GEN	IERAL EXPENSES	646,760.
FUNDRAISING EXPENS	SES	0.
TOTAL EXPENSES		2,053,599.
CONSULTANT FEES:		
PROGRAM SERVICE EX	(PENSES	982,148.
MANAGEMENT AND GEN		806,076.
08-27-14	Sch 62	edule O (Form 990 or 990-EZ) (2014)

Name of the organization NATURAL RESOURCE GOVERNANCE INSTITUTE	Employer identification number 20-4451390
FUNDRAISING EXPENSES	223,126
TOTAL EXPENSES	2,011,350
INFORMATION SYSTEMS:	
PROGRAM SERVICE EXPENSES	6,123
MANAGEMENT AND GENERAL EXPENSES	65,701
FUNDRAISING EXPENSES	0
TOTAL EXPENSES	71,824
TRANSLATION SERVICES:	
PROGRAM SERVICE EXPENSES	143,780
MANAGEMENT AND GENERAL EXPENSES	38,160
FUNDRAISING EXPENSES	0
TOTAL EXPENSES	181,940
HONORARIA:	
PROGRAM SERVICE EXPENSES	42,212
MANAGEMENT AND GENERAL EXPENSES	3,000
FUNDRAISING EXPENSES	0
TOTAL EXPENSES	45,212
CONSULTANTS' EXPENSES:	
PROGRAM SERVICE EXPENSES	137,196
MANAGEMENT AND GENERAL EXPENSES	102,323
FUNDRAISING EXPENSES	0
TOTAL EXPENSES	239,519
TRAINING SERVICES:	

NATURAL RESOURCE GOVERNANCE INSTITUTE	20-4451390
PROGRAM SERVICE EXPENSES	49,447.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	49,447.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	4,692,811.
FORM 990. PART VII & PART IX, LINE 24 (A), SCHEDULE J	
NRGI HAD SERVICE AGREEMENTS WITH THE OPEN SOCIETY INSTITU	JTE ("OSI")
THROUGH 9/30/14 AND THE OPEN SOCIETY FOUNDATION LONDON ('OSF") THROUGH
10/31/14, WHEREBY OSI AND OSF AGREED TO PROVIDE CERTAIN I	BACK-OFFICE
SERVICES TO NRGI, INCLUDING BUT NOT LIMITED TO HUMAN RESC	OURCES, FINANCE
AND ACCOUNTING, FACILITIES MANAGEMENT AND IT SYSTEMS. PUR	RSUANT TO THE
AGREEMENTS, OSI AND OSF MAINTAINED ON THEIR PAYROLLS AND	BENEFIT PLANS
CERTAIN EMPLOYEES WHO PROVIDED SERVICES TO NRGI AND PAID	CERTAIN OTHER
EXPENSES WHICH AMOUNTED TO \$3,936,078 FOR THE PERIOD COVE	RED. AFTER THE
AGREEMENTS ENDED, THE ORGANIZATION HANDLED ITS OWN SALAR	IES AND OTHER
EXPENSES.	

SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

►Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

(c)

Legal domicile (state or

(d)

Total income

(e)

End-of-year assets

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

(a)

Name, address, and EIN (if applicable)

Department of the Treasury Internal Revenue Service

NATURAL RESOURCE GOVERNANCE INSTITUTE

(b)

Primary activity

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Employer identification number 20-4451390

(f)

Direct controlling

of disregarded entity		foreign country)			er	ntity	
Part II Identification of Related Tax-Exempt Organizations during the tax year.	itions Complete if the organization a	nswered "Yes" on Form 990,	, Part IV, line 34 b	ecause it had one	or more related tax-exer	npt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	conti	g) 512(b)(13) rolled ity?
		3 77		501(c)(3))		Yes	No
NATURAL RESOURCE CHARTER, LTD. KNIGHT RIDER COURT LONDON 2ND FLOOR , GREATER LONDON EC4V 5BJ, UNITED KINGDOM	NATURAL RESOURCE CHARTER PROGRAM	UNITED KINGDOM		501(C)(3) EQUIVALENCY	YES		x

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

	•										
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets		ortionate tions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	General of managin partner?	Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes No	<u> </u>
	1										
											
	1										
	-										
	1										
									1		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	enti	b)(13) rolled ity?
		country)						Yes	No

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Page 3

Yes No

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)				1b	X				
c Gift, grant, or capital contribution from related organization(s)						X			
d Loans or loan guarantees to or for related organization(s)						X			
e Loans or loan guarantees by related organization(s)				. 1e		X			
f Dividends from related organization(s)				. 1f		X			
g Sale of assets to related organization(s)				1g		X			
h Purchase of assets from related organization(s)				1h		X			
i Exchange of assets with related organization(s)				. 1i		X			
j Lease of facilities, equipment, or other assets to related organization(s)									
k Lease of facilities, equipment, or other assets from related organization(s)				1k		X			
I Performance of services or membership or fundraising solicitations for related or	rganization(s)			. 11		X			
m Performance of services or membership or fundraising solicitations by related or	ganization(s)			. 1m		X			
n Sharing of facilities, equipment, mailing lists, or other assets with related organiz	ation(s)			1n		X			
Sharing of paid employees with related organization(s)				. <u>1</u> 0		X			
p Reimbursement paid to related organization(s) for expenses				1p		X			
q Reimbursement paid by related organization(s) for expenses				. 1q		X			
r Other transfer of cash or property to related organization(s)				. 1r		X			
s Other transfer of cash or property from related organization(s)				. 1s		X			
2 If the answer to any of the above is "Yes," see the instructions for information or									
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount i	าvolved					
1) NATURAL RESOURCE CHARTER, LTD.	В	465,718.							
2)									
3)									
-1									
4)									
5)									
3)									
32163 08-14-14	67		Schedule	R (Forn	n 990)	2014			

Page 4

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e) Are a partners 501(c) orgs.)	(f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related, unrelated, excluded from tax under sections 512-514)	partners	S Sec.	Share of	Share of	Disp	ropor- nate	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera	Percentag
of entity		(state or foreign	excluded from tax under	orgs.)(3) .?	total	end-of-year	alloca	itions?	of Schedule K-1	partne	ownership
		country)	sections 512-514)	Yes I		income	assets	Yes	No	(Form 1065)	Yes N	10
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Asset No.	Description	Date Acquire	d Method	Life	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Reduction In Basis	Basis For Depreciation	Accumulated Depreciation	Current Sec 179	Current Year Deduction
	MACHINERY & EQUIPMENT											
	FURNITURE AND EQUIPMENT	VARI	ESSL	10.00	16	167,882.			167,882.	40,391.		16,547.
2	COMPUTER	VARI	ESSL	5.00	16	318,269.			318,269.	101,225.		36,542.
	OFFICE EQUIPMENT * 990 PAGE 10 TOTAL	VARI	ESSL	7.00	16	6,308.			6,308.			380.
	MACHINERY & EQUIPM					492,459.		0.	492,459.	146,640.	0.	53,469.
	OTHER											
	WEBSITE LEASEHOLD	VARI	ESSL	5.00	16	485,354.			485,354.	285,927.		75,311.
		VARI	ESSL	5.00	16	163,714.			163,714.	21,942.		29,725.
6	NEW WEBSITE	VARI	ESSL	5.00	16	201,776.			201,776.			0.
		VARI	ESSL	30.00	16	5,000.			5,000.			167.
	* 990 PAGE 10 TOTAL OTHER	Ш				855,844.		0.	855,844.	307,869.	0.	105,203.
	* GRAND TOTAL 990 PAGE 10 DEPR					1348303.		0.	1348303.	454,509.	0.	158,672.

Form **5471**

(Rev. December 2012)

Department of the Treasury
Internal Revenue Service

Information Return of U.S. Persons With Respect To Certain Foreign Corporations

For more information about Form 5471, see www.irs.gov/form5471.

Information furnished for the foreign corporation's annual accounting period (tax year required by section 898) (see instructions) beginning JAN 1 2014 and ending DEC 31 2014

OMB No. 1545-0704

Attachment

Department of the Treasury Internal Revenue Service section 898) ((see instructions) beginning JAN 1	. , 2014 , and ending	g DEC 31, 201	4 Sequ	ence No. 1	21
Name of person filing this return	. , ,	A Identifying num				
NATURAL RESOURCE GOV	ERNANCE INSTITUTE	20-4451	390			
Number, street, and room or suite no. (or P.O. box nur		B Category of filer	(See instructions. Check	applicable b	ox(es)):	
80 BROAD STREET, NO.	1801	1 ,	1 (repealed) 2	3 🔲	4 X	5 🔲
City or town, state, and ZIP code		C Enter the total p	ercentage of the foreign o	corporation's		
NEW YORK, NY 10004			e end of its annual accou	nting period	100	.00 %
Filer's tax year beginning JAN 1	, ,	DEC 31	,2014			
D Person(s) on whose behalf this information	n return is filed:					
(1) Name	(2) Address		(3) Identifying number	_ ` ´	applicable	
(-,	(=,		(-,	Shareholder	Officer	Director
Important: Fill in all applicable lines a	Land schedules All information	he in Fnalish All amou	Ints he stated in	II.S. dollar	· · · · · · · · · · · · · · · · · · ·	
unless otherwise indicate		So in English. All alliou	must be stated in	J.C. Gollar	-	
1a Name and address of foreign corporation			b(1) Employer identi	fication num	ber, if anv	
NATURAL RESOURCE C) 0000000		, ,	
KNIGHT RIDER COURT	LONDON 2ND FLOOR		b(2) Reference ID nu	ımber (see in	structions)
GREATER LONDON E4V	5BJ		2044513	90	,	
UNITED KINGDOM			c Country under v	vhose laws ir	ncorporate	d
			UNITED		MC	
d Date of e Principal place of busine incorporation	husiness activity	ncipal business activity		nal currency		
поирои	code number 1 🗘	NFORMATIONA				
05/05/13UNITED KINGD			UNITE	D KING	BDOM,	POUND
2 Provide the following information for the						
a Name, address, and identifying number o NOT APPLICABLE	if branch office or agent (if any) in the Uni	ited States	b If a U.S. income tax			tarra alal
NOT APPLICABLE			(i) Taxable income or (lo		.S. income after all cre	
				<u> </u>		
c Name and address of foreign corporation	's statutory or resident agent	d Name and address	including corporate depa	artment, if ap	plicable) o	f
in country of incorporation	, o	person (or persons) with custody of the boo	ks and recor	ds of the fo	reign
NOT APPLICABLE		Corporation, and the	e location of such books	and records,	ii dillerent	
			ESOURCE GOV	ERNANC	CE IN	ST.
		80 BROAD				
		NEW YORK	NY 10004			
Schodula A Stock of the Ear	roign Corporation					
Schedule A Stock of the For	reign Corporation		(b) Number of sha	res issued a	nd outstan	dina
(a) Dasc	cription of each class of stock		(i) Beginning of annua		i) End of ar	
(a) D030	inputor of cach class of stock		accounting period		counting p	
COMMON				1		1
LHA For Paperwork Reduction Act Notice,	see instructions.	·	·	Form 5	471 (Rev	. 12-2012)

Form 5471 (Rev. 12-2012)

Schedule B.L.U.S. Shareholders of Foreign Corporation

Scriedule B	U.S. Shareholders of	roreign corporation			
	e, address, and identifying mber of shareholder	(b) Description of each class of stock held by shareholder. Note: This description should match the corresponding description entered in Schedule A, column (a).	(c) Number of shares held at beginning of annual accounting period	(d) Number of shares held at end of annual accounting period	(e) Pro rata share of subpart F income (enter as a percentage)
NAT RES G 80 BROAD NEW YORK	STREET STE 1801	COMMON	1	1	

Schedule C Income Statement

Important: Report all information in functional currency in accordance with U.S. GAAP. Also, report each amount in U.S. dollars translated from functional currency (using GAAP translation rules). However, if the functional currency is the U.S. dollar, complete only the U.S. Dollars column. See instructions for special rules for DASTM corporations.

			Functional Currency	U.S. Dollars
	1a Gross receipts or sales	1a		
	b Returns and allowances	1b		
	c Subtract line 1b from line 1a	1c		
	2 Cost of goods sold	2		
шe	3 Gross profit (subtract line 2 from line 1c)			
ncome	4 Dividends			
_	5 Interest	5		
	6a Gross rents	6a		
	b Gross royalties and license fees	6b		
	7 Net gain or (loss) on sale of capital assets	7		
	8 Other income (attach statement) SEE STATEMENT 1	8	294,334.	465,718.
	9 Total income (add lines 3 through 8)	9	294,334.	465,718.
	10 Compensation not deducted elsewhere	10	154,867.	245,042.
	11a Rents	11a	35,108.	55,550.
	b Royalties and license fees	11b		
JS	12 Interest	12		
텵	13 Depreciation not deducted elsewhere	13	278.	441.
Deductions	14 Depletion	14		
De	15 Taxes (exclude provision for income, war profits, and excess profits taxes)	15		
	16 Other deductions (attach statement - exclude provision for income, war profits,			
	and excess profits taxes) SEE STATEMENT 2	16	56,411.	
	17 Total deductions (add lines 10 through 16)	17	246,664.	390,290.
	18 Net income or (loss) before extraordinary items, prior period adjustments, and			
•	the provision for income, war profits, and excess profits taxes (subtract line			
Ĕ.	17 from line 9)	18	47,670.	75,428.
ũ	19 Extraordinary items and prior period adjustments	19		
Net Income	20 Provision for income, war profits, and excess profits taxes	20		
Z				
	21 Current year net income or (loss) per books (combine lines 18 through 20)	21	47,670.	75,428.

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Schedule E	Income, War Profits, and Excess F	Profits Taxes Paid or Accru	ıed						
	(a)	Amount of tax							
	(a) Name of country or U.S. possession	(b) In foreign currency	(c) Conversion rate	(d) In U.S. dollars					
U.S.									
Total			>						
chedule F	Balance Sheet		•						

Important: Report all amounts in U.S. dollars prepared and translated in accordance with U.S. GAAP. See instructions for an exception for DASTM corporations.

	Assets		(a) Beginning of annual accounting period	(b) End of annual accounting period
1	Cash	1	0.	67,651.
2a	Trade notes and accounts receivable	2a		
b	Less allowance for bad debts	2b	()	()
3	Inventories	3		
4	Other current assets (attach statement) SEE STATEMENT 3	4		50,715.
5	Loans to shareholders and other related persons	5		
6	Investment in subsidiaries (attach statement)	6		
7	Other investments (attach statement)	7		
8a	Buildings and other depreciable assets	8a	0.	2,642.
b	Less accumulated depreciation	8b	(0.)	(441.)
9a	Depletable assets	9a		
b	Less accumulated depletion	9b	((
10	Land (net of any amortization)	10		
11	Intangible assets:			
а	Goodwill	11a		
b	Organization costs	11b		
C	Patents, trademarks, and other intangible assets	11c		
d	Less accumulated amortization for lines 11a, b, and c	11d	((
12	Other assets (attach statement)	12		
13	Total assets	13		120,567.
	Liabilities and Shareholders' Equity			
14	Accounts payable	14	0.	15,875.
15	Other current liabilities (attach statement) SEE STATEMENT 4	15		29,264.
16	Loans from shareholders and other related persons	16		
17	Other liabilities (attach statement)	17		
18	Capital stock:			
а	Preferred stock	18a		
b	Common stock	18b		
19	Paid-in or capital surplus (attach reconciliation)	19		
20	Retained earnings	20		75,428.
21	Less cost of treasury stock	21	()	()
22	Total liabilities and shareholders' equity	22		120,567.
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S	chedule G Other Information						
_				Υe	es	No	
1	During the tax year, did the foreign corporation own at least a 10% interest, directly	or indirectly, in any foreign					
	partnership?			\square		X	
If "Yes," see the instructions for required statement.							
2 During the tax year, did the foreign corporation own an interest in any trust?							
3 During the tax year, did the foreign corporation own any foreign entities that were disregarded as entities separate							
				L		X	
	If "Yes," you are generally required to attach Form 8858 for each entity (see instructi			_	_		
4	During the tax year, was the foreign corporation a participant in any cost sharing arr				=	X	
5	During the course of the tax year, did the foreign corporation become a participant in				=	X	
6	During the tax year, did the foreign corporation participate in any reportable transact		n 1.6011-4?	L		X	
_	If "Yes," attach Form(s) 8886 if required by Regulations section 1.6011-4(c)(3)(i)(G)						
7	During the tax year, did the foreign corporation pay or accrue any foreign tax that wa	•			_	X	
•	901(m)?					\Box	
8	During the tax year, did the foreign corporation pay or accrue foreign taxes to which				7	Х	
	were previously suspended under section 909 as no longer suspended? chedule H Current Earnings and Profits			L			
	portant: Enter the amounts on lines 1 through 5c in functional currency.						
""	Current year net income or (loss) per foreign books of account		1	1 47	7 6	70.	
2	Net adjustments made to line 1 to determine current earnings and		·····		, -	,,,	
-		Net Net					
		ditions Subtraction	ns				
а	Capital gains or losses						
	Depreciation and amortization						
C							
d	Investment or incentive allowance						
е							
f	Inventory adjustments						
g	Taxes						
h	Other (attach statement)						
3	Total net additions						
4	Total net subtractions						
5a	7			47	7,6	<u>70.</u>	
b	DASTM gain or (loss) for foreign corporations that use DASTM		5b				
C	Combine lines 5a and 5b		5c	47	, 6	70.	
d	Current earnings and profits in U.S. dollars (line 5c translated at the appropriate exc	nange rate as defined in section 989	` '		- ,	20	
	and the related regulations)		5d	/5	, 4	28.	
	Enter exchange rate used for line 5d ► .632000 chedule I Summary of Shareholder's Income From Form	roign Corporation					
_	em D on page 1 is completed, a separate Schedule I must be filed for each Category 4		aighad an thia E	orm 5471 This ash	odulo		
	being completed for:	or a liter for whom reporting is fur	iisiieu oii tiiis F	01111 547 1. 11115 SCII	euule		
1 15	being completed for.						
Na	me of U.S. shareholder	Identifying r	umber 🟲				
1	Subpart F income (line 38b, Worksheet A in the instructions)						
2							
3	Previously excluded subpart F income withdrawn from qualified investments (line 6)						
4	Previously excluded export trade income withdrawn from investment in export trade		·····				
	the instructions)	•	4				
5	Factoring income		_				
6	Total of lines 1 through 5. Enter here and on your income tax return						
7	Dividends received (translated at spot rate on payment date under section 989(b)(1)						
8	Exchange gain or (loss) on a distribution of previously taxed income						
				Yes	_	No	
•					=	X	
•						X	
lf t	he answer to either question is "Yes," attach an explanation.						
				Form 5471 (Re	w 12-	-2012\	

412331 05-01-14

FORM 5471 OTHE	R INCOME	 	STATEMENT	1
DESCRIPTION	FUNCTIONAL CURRENCY	EXCHANGE RATE	U.S. DOLLA	AR
CONTRIBUTIONS	294,334.	1.582277	465,7	18.
TOTAL TO 5471, SCHEDULE C, LINE 8	294,334.		465,7	18.
FORM 5471 OTHER	DEDUCTIONS		STATEMENT	2
DESCRIPTION	FUNCTIONAL CURRENCY	EXCHANGE RATE	U.S. DOLLA	AR
PROFESSIONAL SERVICES TRAVEL CONFERENCES OFFICE EXPENSES MAINTENANCE SUBSCRIPTION RECRUITING INSURANCE MISCELLANEOUS	5,168. 21,724. 4,147. 16,584. 2,699. 932. 500. 466. 4,191.	1.582277 1.582277 1.582277 1.582277 1.582277 1.582277 1.582277 1.582277		74. 61. 40. 70. 75. 91.
TOTAL TO 5471, SCHEDULE C, LINE 16	56,411.		89,2	57.
FORM 5471 OTHER CU	RRENT ASSETS		STATEMENT	3
DESCRIPTION		OF ANNUAL CCOUNTING PERIOD	END OF ANNU ACCOUNTING PERIOD	
PREPAID EXPENSES			50,7	15.
TOTAL TO 5471, PAGE 3, SCHEDULE F, LI	NE 4		50,7	15.

FORM 5471 OTHER CURRENT LIABILI	TIES	STATEMENT 4
DESCRIPTION	BEG. OF ANNUAL ACCOUNTING PERIOD	END OF ANNUAL ACCOUNTING PERIOD
ACCRUED EXPENSES	0.	29,264.
TOTAL TO 5471, PAGE 3, SCHEDULE F, LINE 15	0.	29,264.

SCHEDULE J (Form 5471)

(Rev. December 2012) Department of the Treasury Internal Revenue Service

Accumulated Earnings and Profits (E&P) of Controlled Foreign Corporation

► Information about Schedule J (Form 5471) and its instructions is at www.irs.gov/form5471.

Attach to Form 5471.

OMB No. 1545-0704

20-4451390

Name of person filing Form 5471

6a Balance of previously taxed E&P at end of year (line 1 plus line 4, minus

b Balance of E&P not previously taxed at end of year (line 3 minus line 4.

7 Balance at end of year. (Enter amount from line 6a or line 6b, whichever is

line 5a)

minus line 5b)

applicable.)

NATURAL RESOURCE GOVERNANCE INSTITUTE

Identifying number

Name of foreign corporation EIN (if any) Reference ID number NATURAL RESOURCE CHARTER, LTD 00000000 204451390 (c) Previously Taxed E&P (b) Pre-1987 E&P (a) Post-1986 (d) Total Section (sections 959(c)(1) and (2) balances) Not Previously Taxed Important: Enter amounts in **Undistributed Earnings** 964(a) E&P (pre-87 section (post-86 section (i) Earnings Invested (ii) Earnings Invested in functional currency. (combine columns (iii) Subpart F Income 959(c)(3) balance) 959(c)(3) balance) in U.S. Property **Excess Passive Assets** (a), (b), and (c)) Balance at beginning of year 47,670. 2a Current vear E&P **b** Current year deficit in E&P Total current and accumulated E&P not previously taxed (line 1 plus line 2a 47,670. or line 1 minus line 2b) 4 Amounts included under section 951(a) or reclassified under section 959(c) in current year 5a Actual distributions or reclassifications of previously taxed E&P **b** Actual distributions of nonpreviously taxed F&P

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 5471.

47,670.

47,670.

Schedule J (Form 5471) (Rev. 12-2012)

47,670.

SCHEDULE M (Form 5471)

(Rev. December 2012)
Department of the Treasury
Internal Revenue Service

Transactions Between Controlled Foreign Corporation and Shareholders or Other Related Persons

► Information about Schedule M (Form 5471) and its instructions is at www.irs.gov/form5471.

► Attach to Form 5471.

OMB No. 1545-0704

Name of person filing Form 5471

NATURAL RESOURCE GOVERNANCE INSTITUTE

Name of foreign corporation

EIN (if any)

Reference ID number

NATURAL RESOURCE CHARTER, LTD

000000000

204451390

Important: Complete a separate Schedule M for each controlled foreign corporation. Enter the totals for each type of transaction that occurred during the annual accounting period between the foreign corporation and the persons listed in columns (b) through (f). All amounts must be stated in U.S. dollars translated from functional currency at the average exchange rate for the foreign corporation's tax year. See instructions.

Enter the relevant functional currency and the exchange rate used throughout this schedule **UNITED KINGDOM**, **POUND** .632000 (C) Any domestic corporation or partnership controlled by U.S. person filing this return (d) Any other foreign corporation or partnership controlled by (e) 10% or more U.S. hareholder of controlled (f) 10% or more U.S. (b) U.S. person filing this return (a) Transactions foreign corporation (other than the U.S. person filing this return) any corporation controlling the foreign corporation U.S. person filing this return foreign corporation 1 Sales of stock in trade (inventory) **2** Sales of tangible property other than stock in trade 3 Sales of property rights (patents, trademarks, etc.)
Platform contribution transaction payments received 5 Cost sharing transaction payments received 6 Compensation received for technical, managerial, engineering, construction, or like services 7 Commissions received 8 Rents, royalties, and license fees received 9 Dividends received (exclude deemed distributions under subpart F and distributions of previously taxed income) 10 Interest received 11 Premiums received for insurance or reinsurance 12 Add lines 1 through 11..... 13 Purchases of stock in trade (inventory) 14 Purchases of tangible property other than stock in trade 15 Purchases of property rights (patents, trademarks, etc.) 16 Platform contribution transaction payments paid 17 Cost sharing transaction payments paid 18 Compensation paid for technical, managerial, engineering, construction, 465,718 or like services **19** Commissions paid 20 Rents, royalties, and license fees paid 21 Dividends paid 22 Interest paid 23 Premiums paid for insurance or reinsurance 465,718 24 Add lines 13 through 23 25 Amounts borrowed (enter the maximum loan balance during the year) - see instr. 26 Amounts loaned (enter the maximum loan balance during the year) - see instr

412371 05-01-14 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 5471.

Schedule M (Form 5471) (Rev. 12-2012)